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DEFENSE NUCLEAR FACILITIES SAFETY BOARD
Los Alamos National Laboratory Public Hearing

TRANSCRIPT OF PROCEEDINGS
June 7, 2017
5:00 p.m.
Santa Fe Community Convention Center
201 West Marcy Street
Santa Fe, New Mexico

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APPEARANCES

BOARD MEMBERS:

SEAN SULLIVAN, CHAIRMAN
BRUCE HAMILTON, VICE CHAIRMAN
JESSIE ROBERSON
DANIEL J. SANTOS
JOYCE L. CONNERY

BOARD TECHNICAL STAFF:

TIMOTHY J. DWYER
MICHAEL W. DUNLEVY
JONATHAN PLAUE, Ph.D.
RICHARD VERHAAGEN

DNFSB COUNSEL:

JAMES P. BIGGINS, GENERAL COUNSEL

ALSO PRESENT:

JAMES McCONNELL
CRAIG LEASURE, Ph.D.
KIMBERLY DAVIS LEBAK
TED WYKA
RICHARD KACICH
MICHAEL THOMPSON

1 SANTA FE, NEW MEXICO; WEDNESDAY, JUNE 7, 2017

2 5:00 P.M.

3 CHAIRMAN SULLIVAN: All right. Good
4 evening. My name is Sean Sullivan. I'm the
5 chairman of the Defense Nuclear Facilities Safety
6 Board. I will preside over tonight's public
7 hearing. I'd like to introduce my colleagues on the
8 Board. To my immediate right is Board Vice Chairman
9 Bruce Hamilton, and to his right is Board Member Dan
10 Santos. To my left is Board Member Joyce Connery.
11 Board Member Jessie Roberson was unable to be with
12 us today. We five constitute the Board.

13 The Board's General Counsel, Mr. James
14 Biggins, is seated to my far left, and to my far
15 right is Mr. Timothy Dwyer of the Board's technical
16 staff. The purpose of this hearing is to gather
17 information regarding the National Nuclear Security
18 Administration's strategy to ensure the hazard to
19 the public and workers posed by the storage and
20 processing of special nuclear materials within the
21 Los Alamos Plutonium Facility is safely managed now
22 and into the future.

23 The Plutonium Facility at LANL houses
24 unique and critical plutonium processing
25 capabilities that are essential to the continued

1 assurance of the nation's nuclear stockpile as well
2 as supporting programmatic work for the Department
3 of Energy Office of Science and the National
4 Aeronautics and Space Administration, among others.
5 The Plutonium Facility has been in operation since
6 1978, and many of its original safety systems are
7 still relied upon to ensure operations can be safely
8 accomplished. Additionally, over the years the
9 plutonium inventory within the facility has not been
10 aggressively managed to minimize its accumulation.
11 NNSA depends on these two things -- limiting the
12 inventory of special nuclear material and ensuring
13 the safety systems perform reliably -- to ensure
14 adequate protection of the public and the workers.

15 During this hearing the Board will receive
16 testimony on the current and future mission needs
17 and vision for the Plutonium Facility. Now, let me
18 be clear. The Board does not manage the missions.
19 The Board advises the Secretary of Energy on safety
20 risks and measures that affect the adequate
21 protection of the public. To the extent that we ask
22 about future missions, we do so with the
23 understanding that mission needs drive the minimum
24 necessary facility plutonium inventory; and
25 inventory, in turn, defines the risks and measures

1 needed to control those risks. Future mission needs
2 will also help dictate how long the Plutonium
3 Facility will need to remain in operation as the
4 facility and its systems continue to age.

5 Regarding nuclear material inventory
6 within the facility, in September of 2015 the Board
7 issued our Technical Report 39 entitled
8 "Opportunities for Risk Reduction at the Los Alamos
9 National Laboratory Plutonium Facility Through the
10 Minimization of Material-at-Risk."

11 "Material-at-risk" is a DOE term for a subset of the
12 nuclear material inventory. The Board is interested
13 in hearing any actions NNSA has taken in response to
14 this report, as well as any other efforts to reduce
15 the amount of nuclear material within the facility.

16 We seek to understand impediments to removing
17 unneeded materials from the facility as well as
18 NNSA's plans for managing future inventory needs as
19 missions evolve. Many of the facility safety
20 systems relied upon to protect the public are of the
21 original vintage. They do not employ modern
22 technology and have been prone to failure. As with
23 any aging facility, it is likely that replacement of
24 or significant upgrades to systems will be necessary
25 to ensure that they can reliably perform the

1 required functions well into the future. So the
2 personnel have identified known deficiencies with
3 these safety systems that they are working to
4 resolve, but many are deferred to future years; and
5 funding, as it always is, remains subject to annual
6 congressional appropriations. We desire to hear the
7 NNSA's strategy for ensuring the plutonium
8 facilities can continue to provide adequate
9 protection for the public and workers as the
10 missions continue into the future. We would also
11 like to understand the plan for making necessary
12 upgrades and resolving identified deficiencies as
13 well as assessment of the adequacy of measures put
14 in place to compensate for these deficiencies while
15 improvements are being made. Therefore, the public
16 hearing will focus on four main areas: No. 1, risks
17 associated with current and future Plutonium
18 Facility inventory levels; No. 2, actions taken by
19 NNSA and LANL to address opportunities identified by
20 the board to minimize material-at-risk; No. 3,
21 actions to reduce facility risk for long-term
22 operations; and 4, the adequacy and status of safety
23 systems to support current and long-term operations.

24 Tonight's order of business will include a
25 statement from our technical staff and testimony

1 from two panels. The first panel includes Mr. James
2 McConnell, the NNSA Associate Administrator for
3 Safety Infrastructure and Operations; Dr. Craig
4 Leasure, LANL's principal associate director for
5 operations and business; Ms. Kimberly Davis Lebak,
6 the NNSA field office manager at Los Alamos; and
7 Mr. Ted Wyka, the Los Alamos NNSA field office
8 acting assistant manager for operations. The second
9 panel will include, again, Mr. McConnell; Mr. Rick
10 Kacich, LANL's deputy director; again, Ms. Kimberly
11 Davis Lebak; and Mr. Michael Thompson, the NNSA
12 Assistant Deputy Administrator for major
13 modernization programs.

14 In order to ensure accurate and timely
15 information, this hearing is being recorded through
16 a verbatim transcript, video recording, and live
17 video streaming. The transcript, associated
18 documents, public notice, and video recording will
19 be available for viewing in our public reading room
20 in Washington, D.C.; and, in addition, an archived
21 copy of the video recording will be available
22 through our website for at least 60 days.

23 We will welcome comments from interested
24 members of the public at approximately 8:30 p.m. A
25 list of those speakers who have contacted us in

1 advance is posted at the entrance to this room, and
2 we have generally listed speakers in the order in
3 which they have contacted us or, if possible, when
4 they wished to speak. I will call the speakers in
5 this order and ask the speakers to state their name
6 and organization, if any, at the beginning of the
7 present -- their presentation. There's also a table
8 at the entrance to this room with a signup sheet for
9 members of the public who wish to provide comment
10 but did not have an opportunity to notify us ahead
11 of time. They will follow those who have already
12 registered with us in the order in which they have
13 signed up. We reserve the right to further schedule
14 and regulate the course of any hearing, to recess,
15 reconvene, postpone, or adjourn any proceeding, and
16 to otherwise exercise its authority under the Atomic
17 Energy Act of 1954 as amended.

18 This concludes my opening remarks, and I
19 will now turn to my fellow board members for their
20 opening remarks.

21 Mr. Hamilton.

22 MR. HAMILTON: Thank you, Mr. Chairman. I
23 have no opening remarks.

24 CHAIRMAN SULLIVAN: Okay.

25 Mr. Santos.

1 MR. SANTOS: Thank you, Mr. Chairman. No
2 opening remarks.

3 CHAIRMAN SULLIVAN: Ms. Connery.

4 MS. CONNERY: Thank you, Mr. Chairman.
5 Also no opening remarks.

6 CHAIRMAN SULLIVAN: Okay. That was fast.
7 This concludes the Board's opening remarks. We now
8 have the opening statement from the DNFSB staff.
9 Speaking for the staff is Mr. Timothy Dwyer, the
10 DNFSB lead for nuclear weapons programs.

11 Mr. Dwyer.

12 MR. DWYER: Thank you, Mr. Chairman and
13 Board members.

14 I appreciate this opportunity to outline
15 our understanding of the safety posture of the
16 Plutonium Facility at LANL. The purpose of my
17 statement tonight is to provide background
18 information in order to assist the public in
19 understanding tonight's proceedings. A handout
20 listing acronyms and definitions, and another
21 describing the effects of radiation, as used in my
22 remarks, are labeled Exhibits 1 and 2 and are
23 available at the entrance to this conference room.

24 The Plutonium Facility is a Hazard
25 Category 2 nuclear facility that began operation in

1 1978. The facility plays a crucial role in the
2 processing of plutonium for the Department of
3 Energy, or DOE. The National Nuclear Security
4 Administration, or NNSA, relies on the Plutonium
5 Facility to support its missions focused on nuclear
6 stockpile stewardship, nuclear material management,
7 and plutonium sustainment. In the case of the
8 Plutonium Facility, the approved safety basis limits
9 the amount of material-at-risk on the first floor of
10 the facility to 1.8 metric tons of plutonium 239
11 equivalent curies.

12 According to the accident analysis
13 described in the safety basis, the bounding accident
14 scenario involving this material is a severe
15 earthquake that causes multiple fires inside the
16 facility and results in significant radiological
17 dose consequences to the public. The estimated
18 number exceeds the DOE evaluation - guideline 25 rem
19 total effective dose. Due to these postulated
20 consequences, DOE directives require the use of
21 safety class controls to ensure that the public is
22 adequately protected.

23 As a general rule, NNSA has two courses of
24 action they can pursue, either alone or in
25 combination, to improve the safety posture and

1 reduce the risk at the Plutonium Facility. One
2 involves reducing the quantity of material-at-risk
3 in the facility. The other involves the
4 implementation of different or additional safety
5 systems.

6 First I would like to discuss reducing
7 risk by reducing the amount of material-at-risk.
8 This course of action is based upon the principle
9 that radiological dose consequences are a function
10 of the amount and form of radiological material
11 available to be released. The more radiological
12 material housed in a facility that can be impacted
13 by an accident, the greater the potential
14 consequences to the public from the accident. In
15 fact, DOE directives state that minimizing the
16 hazardous material inventory should be the first
17 priority when establishing the facility's control
18 strategy. Ideally, the nuclear material inventory
19 should be maintained at the minimum level necessary
20 to support mission requirements. At the Plutonium
21 Facility this might be construed as requiring, for
22 example, the minimization of excess material or No
23 Defined Use material. I should note that DOE uses
24 the term "defined use" for material identified as
25 supporting mission requirements or being held for

1 future programmatic use. Any material not actively
2 being used or not being held for future programmatic
3 use is categorized as no-defined-use material.

4 The Board addressed this principle in
5 Technical Report 39, as mentioned by the chairman.
6 In this technical report, which is available on the
7 Board's website, the Board identified several
8 opportunities to reduce risk at the Plutonium
9 Facility, including accelerating the execution of
10 the Material Recycle and Recovery program, reducing
11 residence time of materials on the first floor that
12 haven't been used in recent programmatic activities,
13 and increasing the utilization of certified storage
14 containers. To date, NNSA has made improvements in
15 response to Technical Report 39. NNSA reduced
16 material-at-risk by moving some material to more
17 robust locations, improved records, increased the
18 use of approved certified containers, which limit
19 the amount of material that can be released during
20 an accident. Further, NNSA took action to
21 understand which containers currently in use could
22 be credited to mitigate the release of material
23 during an accident.

24 Despite these accomplishments, NNSA still
25 faces a number of impediments to the reduction of

1 material-at-risk. Specifically, some of the nuclear
2 material in the Plutonium Facility that is
3 categorized as no-defined-use is destined to be
4 dispositioned as transuranic waste. However, much
5 uncertainty still exists regarding the near-term
6 rates of waste disposal at the Waste Isolation Pilot
7 Plant as it resumes operation. The new Transuranic
8 Waste Facility at LANL is in the process of starting
9 operations but won't be able to accept the majority
10 of the transuranic waste currently stored in the
11 Plutonium Facility. Operations in the Plutonium
12 Facility are also still recovering from the 2013
13 conduct of operations and nuclear criticality safety
14 issues.

15 I now turn to the second method for
16 improving the safety posture of the Plutonium
17 Facility, the implementation of the different or
18 additional pedigreed safety systems. DOE nuclear
19 facilities rely on engineered features to prevent
20 accidents and mitigate radioactive or hazardous
21 material exposure to the public. DOE directives
22 detail a process for developing an appropriate
23 control strategy, including identifying all hazards,
24 understanding the risks to the public due to these
25 hazards, and selecting engineered and administrative

1 controls to minimize the risk. For the myriad of
2 potential accidents that could occur at the
3 Plutonium Facility, NNSA relies on several safety
4 class controls including: The structure of the
5 facility to limit the release of radiological
6 material - called passive confinement; the fire
7 suppression system to limit the size, temperature,
8 and duration of fires; and components of glove boxes
9 to mitigate radiological releases from glove boxes.
10 The safety basis for the Plutonium Facility also
11 identifies deficiencies in these safety systems that
12 may prevent them from performing their intended
13 function during an accident. To address these
14 deficiencies, the safety basis identifies
15 compensatory measures for the short-term and planned
16 improvements to restore the systems full
17 functionality for the long term. In addition to the
18 identified deficiencies as noted by the chairman,
19 many of the safety systems in the Plutonium Facility
20 date from the 1970s and contain original components.
21 These safety systems are nearing the end of life,
22 are suffering from decreased reliability and require
23 replacement parts that may no longer be
24 manufactured. For example, over the past year one
25 of the two diesel fire water pumps has failed

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1 multiple times resulting in the inability of the
2 Plutonium Facility to support full operations. This
3 has impacted several programs and initiatives
4 including the ability to perform risk reduction
5 activities. At present the Board's staff is
6 reviewing the current plutonium safety basis and
7 control set. The Board's staff has also been
8 following closely many of the concerns highlighted
9 in my remarks as well as the actions NNSA has taken
10 to address them.

11 Subject to any questions from the Board,
12 this concludes my statement.

13 CHAIRMAN SULLIVAN: Thank you, Mr. Dwyer.
14 I actually do have one question for clarification.

15 You state -- when you said that the
16 bounding accidents in Area O, which is the
17 earthquake, shows that postulated exposures to the
18 public are above the DOE evaluation guideline which
19 requires safety class controls. I just want to --
20 for clarity, the laboratory's safety analysis of the
21 effective of those controls that NNSA has approved
22 does, in fact, show that the public exposures have
23 been brought down to below the evaluation guideline;
24 is that correct?

25 MR. DWYER: That is correct. The above

1 the evaluation guideline value is the unmitigated
2 accident. With the controls in place, the approved
3 safety basis currently states that the value is
4 below the evaluation guideline.

5 CHAIRMAN SULLIVAN: Okay. Thank you for
6 that clarification.

7 Any other Board members have any questions
8 for Mr. Dwyer?

9 At this time I would like to continue the
10 hearing by inviting the first panel of witnesses to
11 the witness stand. If you would come up, again, for
12 the public we are having here before us Mr. James
13 McConnell, the associate administrator for safety
14 infrastructure and operations for the National
15 Nuclear Security Administration; Dr. Craig Leasure,
16 principal associate director for operations in
17 business for the Los Alamos National Laboratory;
18 Ms. Kimberly Davis Lebak, the Los Alamos field
19 office manager for the National Nuclear Security
20 Administration; and Mr. Ted Wyka, the Los Alamos
21 field office acting assistant manager for operations
22 for the National Nuclear Security Administration.

23 Welcome. Good evening. And thank you
24 very much for taking the time to appear before us
25 today. We've set aside time for opening statements

1 by the panelists and understand we will have a
2 statement from Ms. Lebak, and then she will be
3 followed by a statement by Mr. O'Connell.

4 Ms. Lebak.

5 MS. LEBAK: Thank you. Thank you,
6 Mr. Chairman, members of the Board. I appreciate
7 the opportunity to be here this evening to discuss
8 the safety improvement and risk reduction in the
9 Plutonium Facility at the Los Alamos National
10 Laboratory. I will address actions that the NNSA
11 has already taken or is planning to take to address
12 reduction in the plutonium inventories associated
13 with nuclear material-at-risk, or MAR, as well as
14 initiatives to improve safety and worker protection.

15 PF-4 provides multidisciplinary activities
16 essential for defense programs, nuclear stockpile
17 stewardship, plutonium-238 heat source fabrication
18 for space power supplies, nonproliferation, special
19 nuclear material storage, and nuclear material
20 disposition.

21 The facility has operated for over
22 38 years. NNSA and LANL management have made
23 substantial safety upgrades to the facility and
24 implemented strategies to reduce public consequences
25 and enhance protection in the event of a natural

1 disaster, the most significant of which is an
2 earthquake that has a probability of occurrence once
3 in 10,000 years. The postulated accident that has
4 affected the most substantive improvements is a
5 large-scale seismically induced fire on the main
6 processing floor in PF-4, which could be caused by a
7 significant seismic event.

8 It is important to note that facility and
9 operational improvements have resulted in a
10 reduction of more than 60 percent of the MAR in
11 LANL's PF-4 since 2009. MAR reduction within PF-4
12 has been achieved using multiple concurrent
13 strategies including the shipment of radiological
14 nuclear material offsite, disposing of legacy
15 plutonium residues, storage of plutonium materials
16 in robust certified containers and storage of
17 nuclear material in multiple means such as
18 containers, a vault, and fire-rated containers.

19 In 2015 the Defense Nuclear Facility
20 Safety Board issued a tech report, TECH-39, that
21 summarizes further opportunities to reduce the MAR
22 in PF-4. Recent progress has focused on inventories
23 located on the PF-4 main operating area,
24 prioritizing nuclear material located outside of
25 gloveboxes in containers in storage and high MAR

1 locations inside of gloveboxes.

2 MAR reduction activities at LANL require
3 careful consideration and planning. Since packaging
4 legacy plutonium inventories in more robust
5 containers can generate a radiation dose to a
6 plutonium worker, the pace of MAR reduction is
7 influenced by our implementation of the ALARA
8 principle, to keep radiation exposure as low as
9 reasonably achievable. Further progress in MAR
10 reduction has been impacted by both the limited
11 ability to generate and dispose of transuranic waste
12 due to the current unavailability of Area G onsite
13 and the Waste Isolation Pilot Plan over the last
14 three years, and the fact that our new Transuranic
15 Waste Facility is no longer in service, and ongoing
16 efforts to resume all operations in PF-4 following
17 an operational pause that was declared in 2013.

18 Although MAR varies with the programmatic
19 workload, TA-55 is required to remain below the MAR
20 limits described in the documented safety analysis.
21 These limits ensure safety, but minimizing MAR is a
22 prudent objective to minimizing risk exposure. The
23 considerations for reducing MAR are both related to
24 the existing inventory and to potential future
25 missions. For example, Los Alamos has been directed

1 by Congress to establish the capability to make up
2 to 30 War Reserve pits per year by the year 2026,
3 and be able to demonstrate a capability of up to 80
4 pits per year around the year 2030.

5 While such a large increase in pit
6 production will necessarily result in a net increase
7 in MAR at PF-4, NNSA and LANL are working to
8 minimize the impact of such an increase. In the
9 longer term, modular additions to PF-4 have been
10 proposed by Los Alamos as a means to reduce the
11 operational risk profile and expand programmatic
12 operations with several different configurations and
13 are being evaluated as part of an analysis of
14 alternatives.

15 I would like to talk for a moment now
16 about NNSA's strategy to ensure the efficacy of the
17 PF-4's safety structures, systems, and components
18 for current and future mission needs at LANL. We
19 are making headway in addressing operational and
20 infrastructure challenges in the Plutonium Facility.
21 Earlier this year the Defense Nuclear Facility
22 Safety Board closed Recommendation 2009-2, LANL
23 Plutonium Facility Seismic Safety, as the DOE has
24 made, and continues to make, upgrades to improve
25 PF-4's ability to withstand the evaluation-basis

1 seismic hazard.

2 Analysis from NNSA and LANL shows that the
3 facility was safe prior to the DNFSB Recommendation
4 and upgrades. For example, the seismic hazards
5 analysis in the approved documented safety analysis
6 showed that the deflection of the roof of the PF-4
7 during a design basis earthquake and the building
8 remained in a safe condition. There were components
9 within the building that needed strengthening and
10 that work was completed -- as a priority -- in 13
11 months, and each year additional components have
12 been strengthened. NNSA and LANL maintain the
13 safety basis for PF-4 with appropriate controls, to
14 assure adequate protection of the public, workers,
15 and the environment.

16 As a result of the Board's Recommendation
17 2009-2, we made a number of additional seismic
18 improvements to the facility. The facility's
19 ability to withstand a postulated seismic event now
20 exceeds DOE's requirements for existing buildings.

21 The Board indicated in its January 3,
22 2017, letter closing Recommendation 2009-2 that
23 question remained regarding the suitability of PF-4
24 for long-term operations. NNSA recognizes the need
25 to look ahead and maintain safe operations to ensure

1 reasonable assurance of adequate protection for the
2 worker, public, and environment. NNSA has overseen
3 more than 90 seismic upgrades to structural
4 components and safety systems. Each of these
5 upgrades enhances the overall safety posture of the
6 facility. The current safety basis reflects a
7 complete analysis of all operations that could be
8 affected by the seismic event.

9 I would also observe that the PF-4
10 ventilation system is robust, reliable, and has
11 redundancy; however, it is aging. As part of the
12 overall strategy to make safety improvements at PF-4
13 we have completed several projects that enhance the
14 operability of the ventilation system. These
15 projects are documented in the TA-55 project
16 execution strategy from December 2016. They include
17 structural upgrades, anchorage of electrical
18 equipment to meet higher seismic loads, and
19 anchorage of ductwork to meet these seismic loads.
20 All of the fiscal year 17 scope identified in the
21 project execution strategy is funded and being
22 executed. NNSA continues to work improvements as
23 recapitalization modifications.

24 So in summary, we continue to make design,
25 operating, and facility improvements to maintain the

1 nation's only operational Plutonium Facility of this
2 kind. Since 2009 there has been a 60 percent MAR
3 reduction in the facility. Current operational
4 restrictions exist which limit the amount of
5 material in various operations performed in the
6 facility. An approximate \$95 million
7 recapitalization project will conclude in 2018, and
8 we have invested approximately \$5 to \$15 million a
9 year since 2011 in building and structural seismic
10 upgrades. So this is just a subset of some of the
11 other initiatives my colleagues from Washington will
12 describe. So thank you for the opportunity to be
13 here tonight, and I look forward to answering any
14 questions you may have at the appropriate time.

15 CHAIRMAN SULLIVAN: Thank you, Ms. Lebak.
16 Mr. McConnell.

17 MR. McCONNELL: Thank you, Mr. Chairman,
18 members of the Board. The safety and security of
19 the workforce, our facilities and the public remain
20 our top priority. I appreciate the opportunity to
21 come here tonight and talk with you about the
22 actions we're taking to improve safety. I'll speak
23 briefly about the headquarters element actions the
24 National Nuclear Security Administration is taking
25 to address risk reduction at the Plutonium Facility

1 at Los Alamos, and with your permission I'll submit
2 my full testimony for the record.

3 CHAIRMAN SULLIVAN: Certainly. We'll
4 accept your testimony.

5 MR. McCONNELL: During the last several
6 years we've taken numerous actions to improve the
7 facility's structural performance and we continue to
8 focus on this important area. We've analyzed the
9 facility for the very significant earthquake Ms.
10 Lebak talked about with a return frequency of once
11 in 10,000 years. We've concluded that the facility
12 will survive that earthquake and will protect the
13 hazardous material. However, the design of the
14 facility, driven by the building codes that were in
15 place at the time of construction, result in a
16 relatively small margin to failure in that kind of
17 an event. We've been making structural improvements
18 to increase this margin. For example, we've added a
19 drag strut to the roof of the facility and we are
20 currently actively wrapping columns and roof girders
21 with carbon-reinforced plastic. At the same time
22 we're continuing with ever more sophisticated
23 analysis of key elements of the facility where the
24 margin of safety may be smallest. We're currently
25 working towards a nonlinear dynamic analysis of the

1 building's behavior in response to a seismic event.
2 This analysis is in addition to a linear dynamic
3 analysis and a static nonlinear analysis, which have
4 already been completed. The purpose of the
5 additional analysis is to use the most advanced
6 methods to ensure key elements of the facility, such
7 as the behavior of the column capitals, are well
8 understood. While we anticipate that the additional
9 analysis will confirm the appropriateness of recent
10 seismic upgrades, it may also highlight the needs
11 for additional upgrades to the facility.

12 In addition to the work focused on
13 structural analysis and improvements, NNSA has
14 several major construction projects underway or
15 planned to improve the safety and capabilities of
16 PF-4, the Plutonium Facility, as well as the safety
17 of overall plutonium operations at Los Alamos.
18 These major projects include the TA-3 substation
19 replacement project, the TA-55 reinvestment
20 projects, parts 2 and 3, the radioactive liquid
21 waste treatment facility, the transuranic liquid
22 waste treatment facility, the Transuranic Waste
23 Facility, which is a solid waste facility, and the
24 chemistry and metallurgy research replacement
25 project. Combined, these projects represent an

1 investment of approximately \$3 billion to improve
2 the reliability and safety of plutonium operations
3 at Los Alamos. In addition, over the last four
4 years NNSA has invested approximately \$350 million
5 in maintenance and smaller projects at Los Alamos to
6 improve safety and infrastructure. NNSA is planning
7 to spend an additional \$95 million in the coming
8 year. Examples of these smaller projects include
9 such things as criticality safety infrastructure
10 upgrades, ventilation and confinement system
11 upgrades, fire water loop component replacement, and
12 firewall upgrades.

13 In addition to the direct infrastructure
14 improvements, we at headquarters are also helping
15 with the safety basis improvement progress. We have
16 provided subject matter experts and personnel with
17 significant experience in the review of accident
18 analysis to support the field office in this area.
19 There have been a number of upgrades and changes to
20 the facility safety basis that are being pursued in
21 direct regard to the infrastructure work that is
22 underway. The headquarters support has enabled the
23 field office to improve its focus on local oversight
24 priorities.

25 Overall, thank you very much for the

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1 opportunity to address these matters. We share the
2 commitment to executing vital national security
3 missions safely. We understand the significance of
4 the Plutonium Facility and the current planning for
5 stockpile stewardship and we're committed to
6 ensuring the robust capability remains safe and
7 viable as long as the Plutonium Facility is required
8 to complete that mission. Thank you very much.

9 CHAIRMAN SULLIVAN: Thank you,
10 Mr. McConnell, and if any other analysts have
11 written testimony, we'll certainly be willing to
12 accept that.

13 At this time the Board members will ask
14 questions of the panel members. The questions will
15 generally be directed at one of the panelists, but
16 any other panelist may seek their permission to
17 either respond in place of the panel member that was
18 called upon or to supplement the answer given by the
19 panel member that was called upon.

20 And so at this time I'd like to start by
21 asking a question of Mr. McConnell. I'd simply like
22 to ask for purposes of the public that's here if you
23 could expound a little bit on some of the missions
24 that Ms. Lebak mentioned, several of the missions
25 that are performed in the building. If you could

1 expound on some of the programs that are conducted
2 inside the Plutonium Facility and how any of these
3 might change, as with the plutonium strategies, as
4 you've discussed.

5 MR. McCONNELL: Thank you. An excellent
6 question.

7 First off, as you heard, the Plutonium
8 Facility supports a wide number of missions but not
9 all those missions have the same amount of impact or
10 same amount of space or material-at-risk. So I
11 would say there are four main missions, main
12 programs, that are supported by the Plutonium
13 Facility, the first of which is the pit production
14 mission. It's just starting to ramp up. That is
15 the activity required to make plutonium pits in
16 accordance with direction from the Nuclear Weapons
17 Council or the national strategy. The second
18 program is to do surveillance of existing pits. The
19 surveillance is an activity in which we do quality
20 checks of the pits that have previously been made
21 either at Los Alamos or at Rocky Flats, to ensure
22 that those pits still remain adequate and
23 appropriate for our use in the stockpile.

24 The third major program is the ARIES
25 program, which is part of the nonproliferation

1 effort overall to process surplus pits to a material
2 form that can be used for subsequent activities.

3 The fourth major program that I would
4 highlight is what we call MR&R, material recycling
5 and recovery. It's the program that takes the
6 material that is produced during the other
7 production work at Los Alamos at PF-4 and processes
8 it into a state where we can either recover the
9 material to be put back into the system then for the
10 other programs, or to render the material into a
11 safe and stable form, as it were, for example, to be
12 just part of the waste. Again, there's a lot of
13 mission space for NASA and for other customers and
14 the facility is, you must remember, a research and
15 development facility. But those are the four that
16 primarily drive the work.

17 CHAIRMAN SULLIVAN: Thank you. So you
18 mentioned pit production. Can you expound on what
19 national direction NNSA actually does have with
20 respect to pit production in the future?

21 MR. McCONNELL: Sure. So our pit
22 production is actually defined for us both by
23 Congress and then also through the Nuclear Weapons
24 Council, which is a council comprised of senior
25 officials from the Department of Defense and our

1 under secretary of the National Nuclear Security
2 Administration. So between the congressional
3 requirements and the military requirements, we have
4 expectations to be able to make a certain number of
5 pits by a certain date, and that number increases
6 over time from 10 to 20 to 30 potentially to as
7 many -- can you still hear -- as many as 80 pits
8 potentially a year.

9 CHAIRMAN SULLIVAN: And the time frame
10 you're talking about is sometime over the next
11 decade; is that correct?

12 MR. McCONNELL: Or more. Between -- so
13 over the next decade to get to those lower numbers,
14 potentially to get to the very high numbers, end of
15 15 year.

16 CHAIRMAN SULLIVAN: And you mentioned the
17 ARIES mission. Is that tied at all to the MOX
18 facility which I understand -- I just -- is -- may
19 or may not actually be completed?

20 MR. McCONNELL: Correct. So the ARIES is
21 a -- it's a process. It takes surplus pits, renders
22 them more chemically inert, in a more stable form
23 that then we could use that material presumptively
24 for mixed oxide fuel if that's what the
25 international program demands, and if not, whatever

1 other position or storage expectations are provided
2 to us to safely dispose of surplus pits, pits that
3 are no longer required.

4 CHAIRMAN SULLIVAN: And does NNSA have a
5 time frame for how long they could say that the
6 Plutonium Facility will need to remain in operation?

7 MR. McCONNELL: Not right now. This is
8 our single hazard category 2 security category 1
9 Plutonium Facility in the NNSA enterprise. There is
10 no other facility in the enterprise with this
11 capability, with this level of security and safety,
12 and while we are currently in the middle of doing an
13 analysis that -- we call it an analysis of
14 alternatives -- to look at our plutonium system as a
15 whole, the current Plutonium Facility, PF-4, has no
16 defined end of life. Our -- until we come up with
17 some explicit plan differently, we intend to
18 continue to operate the PF-4.

19 CHAIRMAN SULLIVAN: Can you speak to any
20 of the alternatives that you're analyzing?

21 MR. McCONNELL: The process for analysis
22 of alternatives is to very openly, very
23 comprehensively identify all of the potential
24 solutions to a mission need. Our mission need is to
25 sustain the nation's ability to manage and to --

1 manage plutonium and produce products, materials,
2 out of plutonium potentially, specifically pits. So
3 that's the mission need. And then we look at all
4 the different ways that that mission need could be
5 satisfied. It could be satisfied through the
6 existing facilities here at Los Alamos. It could be
7 satisfied by adding new facilities at Los Alamos, by
8 having the mix of existing and new facilities at
9 Los Alamos, or it could be satisfied by adding
10 capabilities or leveraging existing capabilities
11 elsewhere in the country at other sites where
12 plutonium is already present or has been used.

13 And so all those options are explicitly
14 part of our analysis of alternatives. It's
15 premature right now to describe in more detail those
16 individual options because that's the work of this
17 team that's ongoing right now. We hope to have
18 those results this summer, late this summer, to
19 inform a more specific answer to what we intend to
20 do in the near future.

21 CHAIRMAN SULLIVAN: All right. So it's
22 safe to say an analysis is ongoing, but national
23 leadership hasn't made any decisions yet. Would
24 that be a true statement?

25 MR. McCONNELL: Right. This is the work

1 that informs the leadership to make those decisions.

2 CHAIRMAN SULLIVAN: All right. Thank you.

3 And are there any -- so you said -- you
4 talked about the programs. You've talked about this
5 being the only -- the nation's only hazard category
6 2 facility for doing plutonium programs. Do all of
7 these programs require a hazard category 2 facility?
8 Could any of them be moved to any of the other
9 nonhazard --

10 MR. McCONNELL: The unique thing about the
11 Plutonium Facility at Los Alamos is it's both
12 category 2 and security category 1. The hazard
13 categorization -- what does it mean? In our
14 regulations we have essentially a four-tiered system
15 for deciding how significant a facility is in terms
16 of its material and its hazards. Hazard category 1
17 is generally reactors, large reactors. Hazard
18 category 2 is the next level of risk or hazard.
19 Hazard category 3 is below that. And then we have
20 something that's called below hazard category 3,
21 which is the fourth category.

22 Because the amount of plutonium that
23 analytically drives a facility to be designated
24 hazard category 2 is relatively low, many plutonium
25 facilities are hazard category 2, but there's a wide

1 variety of work that can or can't be done. For
2 example, the Plutonium Facility at Lawrence
3 Livermore National Laboratory is hazard category 2
4 but it is not allowed to have the kinds of materials
5 that -- because they do a higher security posture
6 that is here at PF-4. So there are -- we even have
7 some disposition sites that have hazard category 2
8 plutonium facilities.

9 The most useful opportunities are to find
10 forms or types of work that we can do with plutonium
11 parts such that the form and the containment of
12 those parts preclude their being at risk in the
13 accidents that we talked about, the
14 material-at-risk. So if we can confine the
15 plutonium into a very robust container, then we can
16 put it into a lower hazard category facility, or
17 even a facility that's below hazard category 3. We
18 do that to the best of our ability, but the kinds of
19 work that we need to do at the Plutonium Facility
20 which involves things like casting of plutonium,
21 melting and casting of plutonium or machining of
22 plutonium doesn't avail itself to those kinds of
23 controls and so that work would always need to be
24 done in a hazard category 2 facility.

25 CHAIRMAN SULLIVAN: All right. Thank you.

1 Okay. I am done with my initial set of
2 questions, and now I'm going to turn it over to
3 Mr. Santos.

4 MR. SANTOS: Thank you, Mr. Chairman.
5 According to the published hearing agenda, one of
6 the objectives for this first session is to
7 understand the current safety systems crediting the
8 safety basis for the Plutonium Facility and their
9 functions related to protection of the public and
10 workers from hazards. In earlier statements we
11 heard about kind of the bounding accident, but if I
12 may ask, Mr. Wyka, could you please discuss the main
13 hazards and accidents of concern at the Plutonium
14 Facility?

15 MR. WYKA: Thank you, Mr. Santos. As
16 Mr. McConnell mentioned just sort of as a little
17 background, the Plutonium Facility, or PF-4, is a
18 HazCat 2 nuclear facility. And again, this is based
19 on the quantities of plutonium-23 and -239 that are
20 stored and used in mission-related activities.

21 Also, before getting into some of the
22 accidents, adding on to sort of the key PF-4
23 operations, that does include the nuclear material
24 processing-related activities such as the
25 pyrochemical, dissolutions, the separations, as well

1 as purification processes. It also includes
2 material, nuclear material handling, movement,
3 storage and transportation activities as well as
4 nuclear forensics activities and waste management
5 operations for both chemical and radiological
6 materials, as well as it includes facility utilities
7 and activities to support all the missions and
8 operations or accident analysis bounds, all of those
9 types of operations.

10 Now, PF-4 is a two-story facility,
11 reinforced concrete structure, designed and
12 constructed to remain functioning following a design
13 basis that's a PC-3 type earthquake as well as a
14 design basis PC-3 wind and tornado loads.

15 In this analysis, approximately 70
16 separate process hazard analyses and other hazard
17 analyses were prepared to specifically identify and
18 evaluate the range of operations and activities that
19 are conducted at PF-4. The hazard analysis resulted
20 in identification of really three broad hazard
21 areas. One is nuclear hazards associated with the
22 direct and indirect exposure to radioactive
23 materials as a result of operations in PF-4. Also
24 chemical and toxicological hazards associated with
25 materials used in support of operations in PF-4.

1 And the third general area, or broad area, is really
2 a nonindustrial and other hazards from energy
3 sources associated with activities, processes, and
4 operations at PF-4.

5 The general controls fall into three
6 areas, and they provide defense in depth. One are
7 the barriers. This is to uncontrolled hazardous
8 material releases. The second controls preventive
9 systems, to protect those barriers as well as
10 systems to mitigate uncontrolled hazardous material
11 release when the barriers fall, fail.

12 Now, the more serious accident scenarios
13 probably fall into about five different areas.
14 That's loss confinement events occurring from normal
15 operations such as spills, container drops, and
16 external and internal events, natural events. The
17 second main category are probably the fires in a
18 facility process operations and areas. This is from
19 mechanical and electrical failures, emission of
20 combustible materials, and external and natural
21 events such as the seismic events resulting in a
22 fire.

23 The next key category is
24 over-pressurization in these conflagration events,
25 such as exothermic reactions, steam explosions, or

1 heat-induced overpressure conditions. And then it's
2 classification of criticality-related events in the
3 facility process operations, as well as chemical
4 releases including spills or releases resulting from
5 process equipment failures.

6 Key bounding accidents -- major hazards
7 and accidents at PF-4 primarily involve potential
8 fires whether occurring due to initiators within the
9 building or whether it's a consequence of seismic or
10 other natural phenomenon hazards.

11 Seismic accident scenario in the 2015 DSA
12 have been completely revised to deal with the first
13 floor seismically induced fire scenario as well as
14 to include some analysis or refinement of Soderstrom
15 values. The latest update includes more effective
16 consideration of the seismically upgraded fire
17 suppression system, the seismic power shutoff
18 switches, seismically upgraded glovebox support
19 stands as well as a fire suppression system in the
20 glovebox, and also effectively considered
21 combustible loading controls, as well as the use of
22 fire-related safes, MAR limit control as a
23 mitigative SAC. For PF-4, the primary contributions
24 to the safety control strategy for the seismically
25 induced fire or some of the other key events is the

1 mitigative structure confinement which minimizes
2 offsite dose in worst case accident to just below
3 the evaluation guideline. With the addition the
4 fire suppression system as a mitigative SSC, safety
5 subsumed system and component, which further reduces
6 this dose to about a third, and then upgrades to the
7 ventilation system including fans and duct work,
8 anchorage upgrades to the electrical distribution
9 system and plain upgrades to the facility control
10 system all contribute to further reduce the
11 below-the-evaluation guideline. And for some more
12 additional details, I'll turn it over to my
13 colleague Dr. Leasure.

14 DR. LEASURE: Thank you, Ted. If you look
15 at the numbers, what you would see for credited
16 systems in the facility, we have 17 safety class
17 systems. A simple example of that would be building
18 confinement or the building structure itself. We
19 have 38 safety-significant structure systems and
20 components. Those are things not designated as
21 safety class, but they provide preventive or
22 mitigative function and they're a big contributor to
23 our strategy, which is defense and depth, and those
24 are determined from our safety analysis.

25 We also have five administrative controls.

1 Those are things where -- an administrative control
2 is actually more effective than an engineered
3 control. An example of that is limiting explosives
4 in the facility.

5 And then finally, we have 16 safety
6 management programs that support all of these other
7 controls. Those are things like procedure training
8 and qualification.

9 MR. SANTOS: As a follow-up question, so
10 you mentioned that the structure, the confinement
11 system, is one of the safety class system to
12 mitigate some of the accidents in the Plutonium
13 Facility by reducing the amount of radiological
14 material released during an accident.

15 Can you explain a little bit of how the
16 modeling of their radiological material release from
17 PF-4 is done and what are some of the uncertainties
18 associated with that modeling.

19 MR. WYKA: I'll start by at least
20 discussing the structural confinement, because when
21 you look at that, it's a cursory level that you're
22 dealing with in terms of confinement. Look at the
23 MAR and then around that you have the glovebox,
24 glovebox ventilation, you know, the CAMs and fire
25 detection all providing the first level with the

1 fire suppression system.

2 And then within the room you have the
3 laboratory walls, the laboratory circulation system,
4 as your sort of second level, that tertiary system.
5 It's a quarter supply of basement exhaust, but
6 out-of-confinement system, which is the structure
7 itself, which includes as a safety class control the
8 inlet and exhaust PIPPA plenums as well as ductwork.
9 All contribute to that system. Probably not
10 familiar with the modeling. I'm probably going to
11 turn to Dr. Leasure for the modeling.

12 DR. LEASURE: So when you look at modeling
13 for the confinement system, what we're generally
14 talking about, I think you're looking for the design
15 basis accident, large earthquake followed by fire in
16 the facility.

17 So if you think about how we have to work
18 our way through it, you start with going back to our
19 probabilistic seismic analysis, the latest version of
20 that is 2009. What comes out of that analysis is a
21 postulated set of ground motions from a large
22 seismic event or large earthquake. Those ground
23 motions in Los Alamos for PF-4 that we look at, we
24 have both the horizontal and vertical component to
25 those ground motions.

1 The very next thing one has to do is take
2 a look at how those ground motions couple into the
3 structure of the facility itself. PF-4 is a short,
4 squatty structure. It is not very tall. It's two
5 stories. A large part of it is underground. And so
6 what we have to do is, using finite element
7 analysis, essentially model how the ground motion
8 affects the structure itself.

9 Finally, what we have to do is, we have to
10 assume fires in the facility, in different locations
11 in the facility. So for our documented safety
12 analysis, what we've done is, we've looked at the
13 activities in the facility and selected a bounding
14 fire scenarios in the facility based upon the
15 location of where those fires would be relative to
16 outside doors and also based upon the amount of
17 material that we would have in any one location.

18 From there, there is uncertainty
19 associated with those fire scenarios because you'd
20 have to make assumptions about the amount of heat
21 that is generated, how long it takes for -- what one
22 would consider to be a flashover event where you
23 actually get a fire and it flashes over, because the
24 main thing that we're trying to model is a force or
25 a driver that would drive the nuclear material out

1 of the building which would then make it to where it
2 may impact the public from wind direction.

3 One of the other uncertainties that we
4 look at are door openings. So for example, we
5 assume workers are in the building when that event
6 happens. And what we train our workers to do is in
7 a seismic event evacuate the building even if we
8 believe the building is going to be safe, but we ask
9 our workers to evacuate the building. They will go
10 out outside doors and go to a muster area where we
11 can account for people, but those doors may be open
12 for a short period of time before they end up being
13 closed. That's another part of the uncertainty in
14 the calculation.

15 Given all of those conservative
16 assumptions, we then draw the calculation that comes
17 out and says, "Here is the potential amount of
18 material that could be driven out, and based upon
19 that, that then leads us to apply additional
20 controls in the facility to do things such as
21 containerizing materials in our plutonium-238 area,"
22 which we've done as part of that analysis.

23 MR. SANTOS: And for the material released
24 itself, what sort of uncertainty is associated with
25 that calculation?

1 DR. LEASURE: So for the material release,
2 we follow a fairly standard process that's used in
3 the business. It's a five-factor calculation. We
4 look at what we call damage ratios or the amount of
5 material that could get out of the container because
6 the container is damaged. Leak path factor --
7 that's the open doors or cracks in the facility. So
8 a leak path factor would be how much material could
9 leak out of the facility as opposed to a perfectly
10 structured facility would be zero.

11 We look at the source term. So the source
12 term is really associated with the type of material,
13 the material form, the material quantities, and then
14 the drivers out.

15 And then finally we look at things we call
16 Chi over Q, or different types of -- once the
17 material is out, how it might propagate through the
18 air, how much is dispersed, how much might deposit
19 out nearby the facility and not be in a plume that
20 would go offsite.

21 So we go through all of those processes.
22 There's uncertainties associated with those. We use
23 conservative assumptions in each of those steps
24 which then leads to a conservative assessment of
25 what the offsite dose consequence might be, and then

1 that is what we use to drive as we think about what
2 controls we have in place, how we manage those
3 controls, how we make sure they're operable, and
4 then as we work with NNSA on those things that we
5 might propose going forward as far as improvements
6 or as far as maintenance and recapitalization for
7 those systems that we need to make sure that those
8 assumptions are valid.

9 MR. SANTOS: So the numbers that were
10 mentioned earlier that are just below the evaluation
11 guidelines already account all the uncertainties and
12 they're conservative in nature.

13 DR. LEASURE: Very conservative.

14 MS. LEBAK: So if I might add, we referred
15 to in our opening statement the documented safety
16 analysis. So this is an analysis that the lab and
17 NNSA are required to do. As Dr. Leasure said,
18 there's several conservatisms in the analysis, and
19 then the one incident that we -- that exceeded the
20 DOE guidelines was the post seismic fire. And so
21 we've been able to select a control set that we feel
22 gets us into a regime that's below the DOE
23 evaluation guidelines. Some of these other hazards
24 and accident analysis activities that we've done are
25 below the DOE guidelines. And so when DOE or NNSA

1 goes to approve the analysis, we're looking for that
2 safe operating envelope to approve. The Laboratory
3 proposes the analysis to us. We do have review
4 teams that go through the calculations and a lot of
5 the scenarios, and then ultimately we decide whether
6 to approve the safe operating envelope.

7 And then as the Laboratory proceeds in
8 their day-to-day operations, any changes that they
9 are looking to make in the facility, whether it's a
10 test or procedure or some change in an existing
11 process, they go back and review that activity
12 against this documented safety analysis to make sure
13 they are still operating within the approved realm.
14 And in the event there is an activity that would not
15 be within that approved realm, then we would go back
16 and do additional analyses and see what effect that
17 would have on our current operating envelope.

18 And then once a year the Lab is required
19 to go back and look at all the things that happened
20 during the year and submit an annual update to the
21 document and safety analysis.

22 So we are able to look at this not only
23 each year, but the Lab looks at it each time they
24 propose to make a change in the facility.

25 MR. SANTOS: One last question to

1 Mr. McConnell.

2 Is PF-4 the only major HazCap 2 facility
3 within NNSA that relies on passive confinement or
4 the structure as part of a mitigating strategy for
5 accidents?

6 MR. McCONNELL: No. Most of our
7 facilities use the structure itself as a primary
8 confinement boundary, virtually all that I can think
9 of, particularly the ones that these very stout
10 reinforced concrete facilities. Some of them, if
11 they're more modern and were built under a different
12 set of design criteria, might have some of these
13 active systems that are also predator (sic), that
14 we've studied well enough to believe that they would
15 survive the most rigorous possible accident. But
16 pretty much all the facility structures are intended
17 to withstand the design basis seismic event.

18 MR. SANTOS: But they also have active,
19 you said?

20 MR. McCONNELL: Some of them.

21 MR. SANTOS: Is there another one that
22 only has passive similar to PF-4?

23 MR. McCONNELL: I want to make sure we
24 talk about PF-4 correctly. PF-4 has a series of
25 design basis accidents that Dr. Leasure talked

1 about. So they're everything from this post seismic
2 fire where you have to have -- you have to have what
3 we call the mode of force, something that forces the
4 material out of the facility. So the seismic event
5 in itself doesn't force the material out of the
6 facility. It has the potential to damage the
7 facility. The fire then creates the thermal driver
8 that might force material out. So you have to have
9 both of those, and you can interrupt it in more than
10 one way.

11 There are other design basis accidents
12 that we analyze at PF-4 for which the active
13 confinement ventilation system is our credited
14 control. The intention we have to have is that we
15 have all of the bounding accidents, classes of
16 accidents, understood and that our analysis is
17 reasonably conservative for each of those bounding
18 analysis -- accidents, rather. What that means is
19 that the sum of all of our conservatisms has to be
20 greater than the sum of all of our uncertainties, so
21 that we are sure that we've driven ourselves to a
22 point where even if we are wrong in all the errors
23 that we could be wrong in, we've done enough
24 conservative analysis that we still have a
25 reasonable expectation of an adequate control set.

1 That's what's Ms. Lebak approves when she signs it.

2 So there are a whole class of design basis
3 accidents at PF-4 that don't involve this most
4 significant earthquake. It's only in the case of
5 the 10,000-year earthquake that we have to assume
6 that it damages the active confinement ventilation
7 system and so we can't credibly rely on it. But in
8 other scenarios, if a fire were to break out without
9 an earthquake, that wouldn't cause the active
10 confinement ventilation system to fail. And since
11 we design it to be highly reliable in every
12 scenario, unfortunately, except for the most
13 demanding earthquake, it's still available in those
14 cases.

15 So we do have a passive confinement
16 strategy that's the basis for this one design basis
17 accident, because that's the place where we come up
18 with a set of controls that we believe are robust
19 enough, even given all of the uncertainties we have,
20 to still show that mitigated, once you take all of
21 those, we are below this number of, this dose
22 consequence that we call the evaluation guideline.

23 Thank you.

24 CHAIRMAN SULLIVAN: Mr. Hamilton.

25 MR. HAMILTON: Thank you, Dr. Leasure. I

1 particularly appreciated your discussion of the
2 accident analysis and how that works. And I'd like
3 to work with you on peeling off another layer of the
4 onion and let's look at -- examine how the process
5 is for addressing deficiencies in safety systems.

6 Specifically, the Plutonium Facility
7 safety basis identifies some deficiencies in safety
8 systems that are relied on to protect the public
9 from potential hazards and accidents. Could you
10 discuss, please, the process for determining the
11 impact on safety when these deficiencies remain
12 unaddressed, as well as the need for some
13 compensatory measures.

14 DR. LEASURE: Thank you for the question.
15 So yes, for deficiencies we follow a very standard
16 process. Let me talk about how we find
17 deficiencies. So in our documented safety analysis,
18 which is around 1,900 pages of document, we have
19 determined what systems need to be credited, whether
20 those are design features or engineered controls or
21 process controls.

22 We do system health reports. So we go
23 evaluate those systems either quarterly, monthly, or
24 yearly, depending upon what the system is. We have
25 operability criteria. In other words, we evaluate

1 each of those systems against the operability to
2 make sure that they're performing the function that
3 was intended. Where we find deficiencies, sometimes
4 those deficiencies are things like a diesel
5 generator that may not start up the way it is
6 supposed to, at which point we then go into
7 following our technical safety requirements, our
8 TSRs. We would follow, then, what's called limiting
9 conditions of operation. That is very much an
10 if-then kind of a process. If this, then you do
11 that step.

12 So those are very detailed instructions,
13 because what we don't want are folks trying to
14 decide what to do when we find these. It's a very
15 structured process.

16 So the limiting condition of operations
17 process then leads to, in some cases we can accept a
18 deficiency for a period of time, if there -- if it
19 is part of a redundant system or if other things are
20 in place, which we would go check. For example,
21 fire is always something we pay close attention to.
22 Combustible loading in the facility is a control
23 that we maintain all the time. If we go into a
24 limiting condition of operation, in some cases, the
25 very first thing we ask our operators to do is go

1 check and revalidate that we're still within our
2 combustible loading controls, the amount of things
3 that could burn in the facility. It is very low on
4 a daily basis. And so we would check that.

5 From there, then we would go to action
6 statements. The action statement then would say
7 within some period of time we would need to take
8 some action, and inside that time, if the action was
9 repair the diesel generator, we repair the diesel
10 generator within that action period. Then we bring
11 that diesel generator back to operation. We would
12 verify that it's doing its job as performed, and we
13 would then bring the facility back out of that
14 limiting condition of operation.

15 MR. HAMILTON: Let me give you a specific
16 example that we're aware of and see how this fits
17 into that. The Plutonium Facility safety basis
18 gloveboxes are required to remain standing during a
19 moderate earthquake. That would be a performance
20 category 2, is the technical term; right? But not
21 all of the glovebox stands meet this criteria. So
22 how do you ensure that you have an adequate
23 compensatory -- set of compensatory measures while
24 these deficiencies are unresolved?

25 DR. LEASURE: Thank you. So let's talk

1 about what we use gloveboxes for. We use gloveboxes
2 to contain nuclear material. The example you're
3 talking about is a -- what I would call a moderate
4 earthquake. One of the things that we've done as we
5 look at the gloveboxes and the glovebox support
6 stands -- because that's really what we're talking
7 about -- when you have ground motion, the concern is
8 the glovebox might topple over if the glovebox
9 support stand is not credited to meet that.

10 Again, what we're trying to stay away from
11 is a fire base scenario spills. If we have a spill
12 of a glovebox, we have defense in depth so we have,
13 as Jim talked about, Mr. McConnell talked about, we
14 have active confinement ventilation that functions
15 during that period that protects the material and
16 the confinement of the facility that keeps the
17 material from getting out of the building. So the
18 concern there would be more worker kind of a hazard.

19 For gloveboxes where we actually melt
20 plutonium -- because one of the activities that we
21 do in the Plutonium Facility is we melt plutonium
22 much like one would do in a foundry, in any kind of
23 industrial casting area, and we will -- we cast
24 parts and things with molten plutonium.

25 We have gone into the facility. We've

1 evaluated which of those gloveboxes would have
2 molten plutonium potentially during that moderate
3 earthquake, and we have upgraded all of those
4 gloveboxes to actually meet the higher-level
5 earthquake or the very rare performance category 3
6 or 1-in-10,000-year earthquake.

7 So those gloveboxes have been upgraded.
8 We've done that as part of our TA-55 reinvestment
9 project phase 2. We just finished doing that in the
10 last year. So those gloveboxes will not topple
11 over, will not spill molten plutonium.

12 For the ones that we would be concerned
13 that would not meet performance category 2, then we
14 have, again, defense in depth. We limit
15 combustibles because, again, we don't want a fire,
16 we don't want something to feed a fire. We have
17 containers in those gloveboxes, in some of those
18 gloveboxes, to limit the amount of material. And so
19 in that kind of event our documented safety analysis
20 analyzes that accident scenario, and the worst case
21 potential consequence is actually far below the
22 evaluation guideline. But at the same time, we put
23 systems in place, whether they're administrative
24 controls, engineered controls, or design features,
25 to provide that defense in depth to minimize that

1 kind of consequence.

2 MR. HAMILTON: No further questions.

3 MR. McCONNELL: If I can add to that,
4 though, every time we have an opportunity to
5 strengthen one of those glovebox foundations, if we
6 are putting in any new glovebox that we were to
7 install from this point forward, regardless of the
8 hazard of the activity in the glovebox, we install
9 to the highest current standard, that performance
10 category 3. So it's -- we constantly have an
11 expectation that every time it is reasonably
12 available to make the upgrade, for example, if we
13 had to take out all the interference, all the things
14 that are in the way for some other reason, then
15 before we reinstall everything, we would upgrade the
16 glovebox stance.

17 MR. HAMILTON: Thank you. I have no
18 further questions, Mr. Chairman.

19 CHAIRMAN SULLIVAN: Mr. Santos, did you
20 have a follow-up on this topic?

21 MR. SANTOS: A quick follow-up. How often
22 is the safety basis document upgraded?

23 DR. LEASURE: I'm happy to --

24 MR. McCONNELL: Okay.

25 DR. LEASURE: So the Laboratory -- we do

1 what we call annual updates. So during the 12
2 months preceding the annual update, we daily
3 evaluate -- whether it's a new operation, a new
4 activity, or something that's changed, we go through
5 something called an unreviewed safety question
6 process, which is a very rigorous process to
7 evaluate any change in the facility to see if there
8 is any potential to impact any of the credited
9 safety systems in the facility, and then we document
10 that process. At the annual update or every year we
11 will update that information into the documented
12 safety analysis, which then may trigger some
13 additional analysis, some hazard evaluation,
14 accident analysis, and evaluate whether we need to
15 update, change, or modify some controls. And we
16 then provide that as a document to the NNSA field
17 office. Kim's folks would then evaluate what we
18 propose. Ultimately Kim is the risk acceptor, so
19 she would have to agree with what we propose as
20 changes.

21 MR. SANTOS: So when you're taking
22 compensatory measures on, you know, deficiencies
23 that may not have been resolved, how is that
24 reconciled with the next update of a safety basis?

25 DR. LEASURE: So I think what you're

1 talking about is something called an evaluation of
2 the safety of the situation. It's what we call a
3 new information process. We go through and do an
4 evaluation of new information or something we learn
5 that there may be a deficiency or some factor that
6 may affect a credited safety system. In that case,
7 we evaluate what the potential impact is. We may
8 recommend to the NNSA to put some compensatory
9 measures in place. Those compensatory measures, we
10 analyze how well they would work, how sustainable
11 they would be, and then what we believe may be the
12 long-term solutions to resolve the issue so that we
13 don't need compensatory measures anymore. We then
14 provide that information to the field office. They
15 evaluate, and they direct back to us what we
16 implement to meet that new information.

17 MR. SANTOS: Ms. --

18 MS. LEBAK: Yes. I agree with Dr.
19 Leasure. And when we have compensatory measures in
20 place, often it's not a simple fix that we can do
21 immediately, because we place a significance on our
22 safety and equipment and our -- keeping our
23 operating envelope intact. We may need to go out
24 and, you know, procure something. And these items,
25 whether it's a piece of safety equipment or what

1 have you, they need to be pedigreed. They need to
2 go through a particular procurement process, and
3 it's typically not something that's going to be
4 readily available. So oftentimes we will need to
5 carry the comp measure. It could be resolved with
6 operating dollars. It could be resolved within a
7 period that's palatable to us in the Lab, or it
8 could require a substantial investment and maybe go
9 through what we call a line item project process,
10 and that would be something over \$5 million when we
11 need to, you know, plan a line item project and get
12 that through Congressional approval.

13 So in some of the cases we've talked about
14 here today, we have this TA-55 reinvestment project
15 phase 2 which has -- some of it's already complete.
16 As Dr. Leasure mentioned, we've completed the
17 glovebox stands. There was a criticality alarm
18 panel that was part of that project that's been
19 completed. And then we're working on
20 uninterruptible power supply and stack monitoring
21 and some of the other things before we close out
22 that \$97 million project in 2018. So it depends on
23 the issue at hand on the compensatory measure, and
24 it could be something we could fix readily. If not,
25 then we need to go through a discipline process to

1 either work it out of operating dollars, or if it's
2 more expensive, then try and get it into line item
3 space.

4 MR. SANTOS: Thank you. No further
5 questions.

6 CHAIRMAN SULLIVAN: Thank you.
7 Ms. Connery has been waiting patiently to ask her
8 question. Ms. Connery.

9 MS. CONNERY: Thank you. First of all, I
10 appreciate the fact that you're all here today, and
11 I appreciate the complicated nature of being able to
12 deal with all of the functions that you have to do
13 at TA-55 as well as being able to deal with all of
14 these issues as they come up. So my question is a
15 follow-on to what Mr. Hamilton and Mr. Santos were
16 talking about, and it's directed at you, Ms. Lebak.

17 NNSA has to accept at certain points of
18 time or is willing to accept safety system
19 deficiencies for all of the reasons that you just
20 enumerated, and I'm kind of interested in what is
21 the process for doing that and is there is a formal
22 process in which all of that is documented so that
23 if you know you have to go and procure additional
24 equipment, for instance, that this is all in a very
25 comprehensive and well-documented form.

1 MS. LEBAK: Yes. We certainly document it
2 in the DSA, in the documented safety analysis. So
3 that's approved by the government, and it's the
4 operating envelope document for the Laboratory. And
5 so when they would go to propose their annual update
6 for the following year, they would reconcile whether
7 it's open or closed. And if it's open, it needs to
8 be carried forward. And we have planned operational
9 activities that we often reference in the documented
10 safety analysis that can be a list of activities
11 that we actually planned to do in the near future
12 that could enhance some part of our operation.

13 So I would say it's definitely documented
14 in the DSA and carried forward to the next rev. And
15 it may -- you know, there could be a revision and
16 then an annual update, but it's carried forward
17 until such time it's closed or -- we may get
18 additional information, some type of technical
19 information that might preclude having the comp
20 measure be a necessity.

21 So that's the -- that's kind of the beauty
22 of the whole analysis process. It's not just one
23 document that's done one time and we put it on a
24 shelf. It's really a living process, and it can --
25 it's been going on for at least 2001 when the Code

1 of Federal Regulations came out with the nuclear
2 safety rule. And prior to that, it was in DOE order
3 space. So it does allow us to operate safely, and
4 it allows us to document areas where we need to
5 provide additional attention and we carry it
6 forward.

7 MR. McCONNELL: If I might, could I add to
8 that just a little bit? Our compensatory measures
9 really -- there are lots of different ways to come
10 up with compensatory measures, but there are two
11 primary types. The first is an additional
12 constraint on the hazard or the work. Since -- in
13 a -- the classic one is if we have some analytical
14 deficiency with our criticality safety analysis, the
15 compensatory measure is that we don't allow work in
16 the affected area that might result in a problem
17 because we don't have the analysis at the level of
18 pedigree we want. So that what we do is constrain
19 the mission of the facility to be within whatever
20 our currently accepted level of understanding is.

21 And so that compensatory measure can just
22 continue. Now, we would like to eventually get to
23 the -- and this follow-up on that -- to get to the
24 better analysis so that we then have the utility of
25 the facility back.

1 The other major kind of compensatory
2 measure is the one that we seem to be talking about
3 mostly here, which is when there is some deficiency.
4 And the deficiencies are either the analytics or
5 something isn't the way we would like it. And so
6 the safety basis approval authority, the field
7 office manager could write something called a
8 condition of approval that says, "You're okay for a
9 while, but between now and this next annual update
10 you must complete these following intellectual
11 tasks, analytical tasks." Or, "We don't like the
12 actual physical facility. We want something
13 physically upgraded." And so if it's a relatively
14 simple upgrade, it could be done quickly. But some
15 of these things can cost hundreds of millions of
16 dollars.

17 And so we identify the fact that we have a
18 need and a strategy going forward to physically
19 improve the real property and the equipment, and
20 then we keep track of that, and that helps. That's
21 one of the things that helps drive our integrated
22 priority list. If we only get so much money, what
23 are the projects we're going to do and what are the
24 projects we're not going to get to? If it's a
25 safety-related project, it gets a very significant

1 boost in our prioritization scheme. But we still
2 come, every now and then, to something we wanted to
3 physically do this year didn't get done and so the
4 annual update has to reassess the validity of the
5 compensatory measure.

6 MS. CONNERY: I understand that. And I
7 know there have been some deficiencies that have
8 been around since 2007, so a significant amount of
9 time, and they might get pushed down on the priority
10 list. I guess the concern is, if everything then
11 becomes a compensatory measure, those aren't
12 designed to last into perpetuity, so what is the
13 federal government's view, what is NNSA's view about
14 when it becomes a point where you have to move away
15 from that compensatory measure and address the
16 deficiency and move it up the priority list?

17 MR. McCONNELL: I'll answer that
18 because -- as someone who does that part of our
19 work.

20 So all of our capital improvements, be
21 they things that could be done at an operating
22 expense level, or things that require minor
23 construction or even major construction, go through
24 an integrated priority list process. So we have the
25 issues that need to be addressed at Los Alamos.

1 There are issues at all of the sites that need to be
2 addressed also. So we take all of the projects that
3 we would like to do. Some of them are because we
4 have a safety issue we would like to resolve, and
5 the most satisfying, the most appropriate way to
6 resolve it is not to have compensatory measures,
7 obviously, let alone rely on them for an extended
8 amount of time, but actually fix things. It's
9 better for safety, it's better for reliability, it's
10 better for the mission, it's better for all regards.

11 There's also things that involve security.
12 There's lots of other reasons that the mission
13 demands us to do something in a couple years that we
14 currently don't have the capability to do. All of
15 those things have to get put into a list I can --
16 because I control the factors that go into that
17 prioritization for real property and there is no
18 criterion that outweighs safety. Safety is the --
19 so there's many different attributes. Are we going
20 to save operating money? Are we -- sustainability.
21 Are we going to reduce our green house gas emissions
22 or our use of electricity or something? But there's
23 no factor in that analysis that outweighs
24 individually safety. It is the single largest
25 factor.

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1 MS. CONNERY: One final question for Dr.
2 Leasure. During the session we focused on the
3 Plutonium Facility safety basis and my understanding
4 is that's actually not just one document but there's
5 numerous pieces and parts to that. Multiple
6 versions of the documented safety analysis and
7 technical safety requirements, they're approved and
8 implemented and perhaps create challenges for
9 reviewing accident and hazards and implementation of
10 safety controls.

11 Can you talk about briefly the
12 configuration management of the safety basis and any
13 efforts you're making to consolidate these versions
14 into one combined safety basis?

15 DR. LEASURE: Thank you for the question.
16 Let me make sure I understand what you mean by that.

17 There is one documented safety analysis.
18 We may during a year propose page changes to the
19 NNSA to address a specific element in the documented
20 safety analysis. Those page changes -- I think that
21 may be what you're asking about. What we generally
22 do with page changes is in the following annual
23 update, we incorporate those changes into the annual
24 update so that we're not handling six different
25 configurations of paper that say different controls

1 or different conditions.

2 And then for technical safety
3 requirements, there is one set of technical safety
4 requirements that is very well-documented. Again,
5 what I talked about is surveillances that we do,
6 operability that we do, and then the limiting
7 conditions of operations, the if-then statements.
8 So that gets updated every year so that we're not
9 managing lots of different pieces of paper that we
10 have to keep control of.

11 I will tell you during that year we have a
12 very structured process on how we handle those kinds
13 of changes during the year. We capture those. We
14 keep a log. Our safety basis division within the
15 Laboratory keeps track of that. We make sure that
16 our operators that are cognizant system engineers
17 also understand what has changed and what they are
18 now operating to, to make sure that we are very
19 well-aware of the operating envelope we're working
20 to.

21 CHAIRMAN SULLIVAN: Mr. McConnell, we've
22 talked a lot about deficiencies in safety systems
23 and the projects that NNSA is funding in order to
24 improve and address those deficiencies.

25 Specifically at one point NNSA was

1 planning, if I understand correctly, to upgrade the
2 ventilation system to an active confinement
3 ventilation system that would survive the design
4 basis earthquake and currently NNSA is no longer
5 planning to do that, if I understand correctly. Do
6 I have that right?

7 MR. McCONNELL: Yes, sort of. We had a
8 specific project, the TA-55 reinvestment project,
9 phase 3, that we had preliminarily assigned a series
10 of system improvements. And at the time we were --
11 conceptual design or conceptual part of this project
12 had included a number of different safety
13 improvements, one of which was the seismic
14 enhancement of the active confinement ventilation
15 system. As the project moved on to the more
16 specific analysis of alternatives in choosing
17 exactly what would be the final scope to go forward,
18 there are several of these projects that were taken
19 out of the TRP 3 scope, one of which is the seismic
20 upgrade to the active confinement ventilation.

21 So the project that TRP 3 is going to go
22 forward and do a set of safety improvements that
23 will no longer include that. One of the things we
24 do then is take that project. That one individual
25 element, in and of itself, is potentially \$200 to

1 \$400 million. So it still exists as a mission need
2 for PF-4 and -- the Plutonium Facility. But as we
3 go through this analysis of alternatives of what
4 we're going to do with the entire plutonium strategy
5 and all the facilities that will have a role in
6 plutonium work, we will reestablish what are the
7 facilities and what are the physical projects that
8 we're going to execute in order to ensure we have a
9 safe, secure, and reliable plutonium capability.

10 It's -- again, as I said during the
11 question of a little while ago, that process is
12 being actively worked by professionals and experts
13 over the course of the next several months to get to
14 the point where they say, "Here is what we believe
15 are the pros and cons of all the different options
16 we could pursue and the actual final decision-makers
17 will choose." And at that point we'll know whether
18 or not PF-4, for example, is part of that strategy
19 in such a way that we need to then schedule an
20 upgrade to PF-4.

21 But it is not part of TRP 3 that doesn't
22 mean we have decided that we will forego seismic
23 upgrades to the Plutonium Facility. We just didn't
24 include it in the scope of that specific project any
25 longer.

1 CHAIRMAN SULLIVAN: Let me see if I can
2 interpret what I think I heard you say.

3 So an active confinement ventilation
4 system that would survive the design basis
5 earthquake is still a mission need for the facility
6 as the facility exists today. But based on the cost
7 and perhaps other factors, you're choosing not to do
8 it right now and will reevaluate based on other
9 pieces and other alternatives that you referred to
10 earlier for going forward with the mission. Did I
11 get that right?

12 MR. McCONNELL: Yeah, I think you did.

13 So, you know, for example, if -- and this
14 is completely -- there are a lot of different
15 alternatives. There are a broad, very open-ended
16 selection of what are all the different
17 possibilities. So when you have that many
18 possibilities, it really covers quite a diversity.

19 One of them might -- one of the options
20 might involve not having very many hazardous
21 plutonium operations continuing in the Plutonium
22 Facility, in which case if we move the hazard to
23 some other potentially even newly built robust
24 facility that would be built to meet those criteria,
25 it might lessen the need or the utility of doing an

1 expensive upgrade to the facility that now has a
2 much lower hazard profile. It's far too early to
3 know what that will be, but that is something that
4 could conceivably come out of this analysis of
5 alternatives, and then we would say that the
6 resources are better spent building a new capability
7 rather than back -- improving an older facility.
8 It's just too soon to say.

9 CHAIRMAN SULLIVAN: Okay. Thank you.

10 Ms. Lebak, so another deficiency has to do
11 with the fire water loop. So you spoke to upgrading
12 the fire suppression system within TA-55. No matter
13 how robust that fire suppression system is, it needs
14 water to get to TA-55, and the water supply loop
15 also supplies some other facilities at the lab which
16 are not built to PC-3 seismic requirements. So if I
17 understand correctly, there's a possibility in a
18 design basis earthquake where a line might rupture
19 somewhere else on the laboratory site which could
20 jeopardize the ability to get enough water to TA-55.

21 So there -- again, there was -- my
22 understanding -- a plan to perform some physical
23 upgrades based on that scenario, and currently that
24 that is not funded; is that correct?

25 MS. LEBAK: We have that scope that's been

1 considered for the TA-55 reinvestment project phase
2 3.

3 CHAIRMAN SULLIVAN: Okay. Which means
4 that's not the phase we're talking about. That's at
5 some point in the future?

6 MS. LEBAK: Right. So we're wrapping up
7 phase 2 by 2018, and we're getting ready to embark
8 upon phase 3 of -- the third phase of the
9 reinvestment project.

10 DR. LEASURE: So if I could clarify a
11 little bit to your question, the fire water loop
12 that provides water to the Plutonium Facility, to
13 PF-4, that loop inside TA-55 also supplies fire
14 water to some buildings, mostly office buildings,
15 inside TA-55. It's not the rest of the laboratory.
16 We have two fire water tanks that are redundant that
17 feed water into the facility. We have electric fire
18 pumps, again redundant. We have diesel backup fire
19 pumps, each to those two tanks. What we're talking
20 about is if a building in a fairly large seismic
21 event falls over and a water line breaks that would
22 feed the fire suppression system to that building,
23 which is perfectly good in other scenarios, our
24 administrative control that we do today is, we have
25 isolation valves to each of those facilities, and

1 after the earthquake that might cause those
2 facilities to fail, we would go out and close those
3 isolation valves, which would then allow the water
4 to be directed into the Plutonium Facility at the
5 levels and the speeds and the gallons per minute we
6 need if there were a fire in the Plutonium Facility
7 post seismic event.

8 What the fire water loop project would
9 do -- and I had these a few years ago -- would be to
10 bring in a different water supply -- that's one of
11 the designs -- that would then be a separate water
12 supply that would feed these nonnuclear facility
13 buildings that might fall over in a large seismic
14 event, so that we would better protect the redundant
15 fire water system we have that would -- that again
16 protects PF-4 and would control any fire inside PF-4
17 and mitigate any effect.

18 CHAIRMAN SULLIVAN: Is this -- Dr.
19 Leasure, is this administrative control tested on a
20 regular basis?

21 DR. LEASURE: Correct. Our operators are
22 qualified to do that job, and we check to make sure
23 that they know where the valves are, they know how
24 to close the valves, and we make sure that we can do
25 that in case that event happens.

1 CHAIRMAN SULLIVAN: You actually cycle the
2 valves? The valves that aren't cycled for a long
3 period of time tend not to work when you actually
4 want to move them.

5 DR. LEASURE: I can go check, but I
6 believe that's part of the operability
7 determination. We make sure that those work. Yes,
8 it would not be a very good thing to go up to a
9 valve and find that it won't close when you need it
10 to.

11 MS. LEBAK: But it's preferable to execute
12 the third phase of the project.

13 DR. LEASURE: Correct. Correct.

14 CHAIRMAN SULLIVAN: If I could ask you,
15 then, just to take, for the record, a question for
16 the record to get back to us on the last time those
17 were actually operated and how frequently they are
18 supposed to be operated.

19 DR. LEASURE: Happy to.

20 CHAIRMAN SULLIVAN: Thank you.

21 Getting back to Mr. McConnell. We're
22 talking about the design basis earthquake, and I
23 understand this is a once-every-10,000-year event.
24 Nevertheless, it is -- that's the Secretary's
25 standard, is to design to that, and I believe that's

1 analogous to what the Nuclear Regulatory Commission
2 requires of commercial nuclear facilities.

3 And I'll further point out that a lot of
4 smart people still get fooled on occasion by Mother
5 Nature, such as in Fukushima, where the event that
6 occurred was more than what the design had -- design
7 basis had anticipated.

8 So here we have a design basis accident
9 scenario. We have an active confinement ventilation
10 system that isn't assured of surviving that
11 scenario. And as a submariner, if there's a fire,
12 you know, rule 1 is put the fire out, but we're
13 relying on an administrative control to make sure we
14 have adequate water to PF-4 to actually do that.

15 So I guess what I'm talking about here is
16 the regulatory requirement that the Secretary places
17 here on the Laboratory in order to ensure the public
18 is protected. Is it adequately met today? Does it
19 rely on a promise that we will fix these things when
20 we can? Do you understand my question?

21 MR. McCONNELL: I think I do. And I would
22 say that it's our thought, opinion, that it is
23 adequately protected today. That doesn't change the
24 fact that we are constantly looking to improve both
25 the reliability and the inherent safety of our

1 operations and that we value the increased
2 reliability that would come from a dedicated fire
3 water supply to this higher hazard facility. So
4 it's still something we value and still something
5 that we want to consider. Again, the potential for
6 there being changes to the physical clutch in the
7 facilities in and around PF-4 and in TA-55 is
8 something that's being studied right now.

9 We believe that between the potential for
10 the passive confinement ventilation system, which is
11 the damper shutting once the door is closed, that
12 the facility itself will not have paths out of it
13 for material to be disbursed into the environment is
14 a credible control. We believe that the fire
15 suppression system is relatively robust, although it
16 has weaknesses, and we've been discussing one of
17 them. And we believe that the compensatory measure
18 in the short term provides us with an adequate basis
19 for assuring we have a control set that's reliable.

20 We very much want to continue to look
21 forward to a better posture. There are -- there's
22 more than one way to get to a better posture. A
23 dedicated water supply is one of them, but we could
24 come up with other solutions. And so right now part
25 of our engineering and analytical work is to make

1 sure that we identify all the other solutions and
2 then do a pros-and-cons analysis to say that the
3 best thing for us to do to meet all of our
4 expectations is either to go ahead with that through
5 some other project that wouldn't be TRP 3 or to use
6 some other capital improvement or some other way to
7 get to the same level of improved assurance.

8 CHAIRMAN SULLIVAN: Okay. Thank you.
9 I'll turn the questioning over to Mr. Hamilton.

10 MR. HAMILTON: Thank you, Mr. Chairman.

11 I'd like to change the tack here a little
12 bit and talk about managing obsolescence, and I'll
13 start with Dr. Leasure, if you would please.

14 The Plutonium Facility was approved for
15 operation in 1978. Many of the systems still in use
16 today are original components from that era. Which
17 of the key facility systems are approaching the end
18 of life expectancy and what processes do you have in
19 place for combating obsolescence of these systems?

20 DR. LEASURE: Thank you for the question.

21 End of life is a very hard thing to
22 define. What we do is -- again, remember that what
23 we're talking about for facility systems, we rely on
24 defense in depth. So we do the best we can with
25 design features, engineered controls, and process

1 controls to have multiple sets of controls that
2 interlock to provide that defense in depth.

3 What I will tell you is that in our
4 documented safety analysis in the list of
5 opportunities for improvements to the facility, we
6 are looking at parts of the ventilation system that
7 we could improve, including controls as well as
8 physical parts of the facility.

9 A number of things are in the TA-55
10 reinvestment project, phase 2 and phase 3 process.
11 So fire protection upgrades. One is to replace the
12 fire detection system, which is old. It is -- I
13 believe it's an '80s, 1980s vintage. That is the
14 activity that, from the analysis of alternatives,
15 likely will be the path forward for TRP 3, that
16 project. That is a couple hundred million dollar
17 activity. But we recommended that to NNSA because
18 replacing that NFPA compliance, or National Fire
19 Protection Association compliance, system is a
20 pretty important thing to do. So I think we're
21 tackling obsolescence there.

22 We are looking at replacing -- potentially
23 replacing our diesel backup power sources at our
24 fire water tanks with potential diesel electric
25 generators that would then make the electrical pumps

1 work even without power to the facility.

2 We are looking at glovebox support stands,
3 as Mr. McConnell talked about. Whenever we're
4 replacing a glovebox and we have to pull the support
5 stand back to do that, we will replace those support
6 stands, some of which may be original to the
7 facility, with upgraded, more highly reliable kinds
8 of systems.

9 Our interruptible power supply system was
10 original to the building. It is in the basement,
11 it's hard to maintain, and so part of -- the last
12 part of TRP 2, or TA-55 reinvestment project phase
13 2, is to upgrade the uninterruptible power supply
14 which provides power to our operations center and
15 some of our safety systems in the event of a loss of
16 power so that we have -- that those work before the
17 diesel generators kick on.

18 We're looking at upgrades to our paging
19 system. We're looking at fire hazard analysis. We
20 talked a lot about containers this morning. I
21 suspect you will talk a lot about containers with
22 panel 2. So we're upgrading containers as a way
23 again to prevent or mitigate.

24 Our criticality alarm system was original
25 to the facility from 1978. We've gone out and

1 procured a commercial system. We have just finished
2 installing that, turning it on, and it is now in
3 operation and we're talking out the criticality
4 alarm system.

5 MR. HAMILTON: Let me interrupt you for
6 just a second because one of the things that we've
7 been looking at that I'd like you to address is the
8 question of market availability for spare parts.

9 DR. LEASURE: Sure. So again, a lot of
10 these systems, if they were built in the late 1970s,
11 some of those companies could be out of business.
12 We evaluate that. We procure alternatives. We are
13 very good at designing alternatives to old systems.
14 We go through a whole commercial grade dedication
15 process. As you know, the nuclear supply or
16 industry in this country is pretty limited, and so
17 the ability to procure something that is already
18 nuclear qualified is fairly difficult today, in
19 today's environment.

20 So we have a process in place that we call
21 commercial grade dedication. We will buy a piece of
22 commercial equipment. We will develop a plan on
23 either testing that equipment to make sure that it
24 meets the environment that it has to perform in and
25 does that robustly. We do engineering analyses to

1 make sure that structurally or whatever feature
2 we're looking for, it will do the job. And then we
3 go through a very rigorous process to qualify that
4 equipment to go in to replace. So we are looking at
5 a number of those factors as we're looking forward,
6 and we've put most of that into our documented
7 safety analysis to provide that information to NNSA
8 to allow both Ms. Lebak and also Mr. McConnell to
9 consider that in future upgrades for funding
10 determinations going forward. It is a fairly
11 complex system, and we look at all of those credited
12 systems and a lot of the systems that we have to
13 have that actually allow us to do the mission in the
14 facility that may not be an accredited safety system
15 or something we rely on, but if we can't do the
16 mission in the facility because we have an original
17 process air system or vacuum system that no longer
18 works, that limits our ability to do the mission
19 safely as well.

20 MR. HAMILTON: Okay. Thank you, Dr.
21 Leasure. I have no further questions on this topic.

22 CHAIRMAN SULLIVAN: We have ten minutes
23 left here in the first session. Then we're going to
24 go to Mr. Santos and then Ms. Connery. So
25 Mr. Santos, please make sure you leave her some

1 time. Thank you.

2 MR. SANTOS: Thank you, Mr. Chairman. I
3 would like to follow up on Dr. Leasure and try to
4 kind of -- both questions by Mr. Sullivan and
5 Mr. Hamilton.

6 As was noted earlier over the past year,
7 one of the two diesel fire water pumps has failed
8 multiple times, resulting in the inability of the
9 Plutonium Facility to support full operations.
10 According to the Plutonium Facility technical safety
11 requirements, as we put in our definitions, that the
12 document that defines the envelope to safely
13 operate, including the parameters for safety systems
14 and structures and components, if one or both diesel
15 fire water pumps are inoperable for a certain period
16 of time, material-at-risk in the affected areas must
17 be containerized within 50 days.

18 Could you explain a little bit about this
19 technical specification requirement, and has the
20 Laboratory demonstrated the ability to containerize
21 all the material-at-risk within 50 days if the fire
22 suppression system was inoperable?

23 DR. LEASURE: Thank you. Let me start
24 with, again, talking about the configuration of the
25 fire suppression system. We have two redundant fire

1 water tanks. Those two tanks are filled with enough
2 water to run the fire suppression system in the
3 facility for two hours. They are redundant. They
4 each have -- each of those two tanks have electric
5 fire pumps that are fed by redundant power that runs
6 into the facility. So we have two lines of power
7 that come in. We would need to lose both of those
8 lines of power.

9 If we do lose those, each of those fire
10 water tanks have diesel fire pumps that are operated
11 by diesel if power goes off. Those are the ones
12 that you're talking about.

13 We also have to make sure we have
14 unimpeded water flow into the facility so that if a
15 sprinkler head -- I suspect we have them in this
16 building also -- if a sprinkler head goes off, that
17 there's water to feed it.

18 We have as part of our technical safety
19 requirements a set of limiting conditions of
20 operation. I've talked about that before -- if-then
21 statements. We have redundant fire suppression
22 systems to ensure that if one is inoperable, the
23 other one is. In a rare case where we might have
24 two inoperable at the same time -- and I would say
25 that's a very rare case, and I believe we haven't

1 seen that before where both have been out at the
2 same time -- sort of the very last action we have of
3 all the steps we take, I talked about looking at
4 combustible loading in the facility and rechecking.
5 We have folks that are trained and qualified to
6 repair these systems. We have critical spare parts
7 that we have in place. But if we go for a period of
8 time where we have both of these systems out, we
9 have planned for that.

10 The issue would be if the affected part of
11 the facility is a portion of the facility -- for
12 example, a room or a wing -- then we have in the
13 limiting condition of operation 50 days, 50 calendar
14 days -- that's a fairly long time -- to containerize
15 MAR in that area. We might even move that material
16 out of that affected area into another part of the
17 facility or to another facility if we have to. We
18 believe that is kind of a last-resort thing one
19 would do. But what we want to do, because safety is
20 very important to us, we don't want to have a system
21 that we credit for safety inoperable.

22 We look at all the things that we can do
23 to improve the safety posture of the facility even
24 in this very low probability scenario where we might
25 have two independent redundant safety systems that

1 may be inoperable at the same time.

2 Redundancy is a very important concept
3 that we use for safety class systems in the
4 facility, and so we work our way through that. I
5 believe that in the last 30 years we have probably
6 had things like a sprinkler head that has been
7 inoperable for a period of time that led us to
8 containerize material in that room or in that part
9 of a room and potentially move it out of that area.
10 So it is a possibility. It is essentially the 14th
11 action step that we would take in that technical
12 safety requirement out of 14 actions that we would
13 go through leading up to that that would resolve the
14 issue long before we have to take that action.

15 MR. McCONNELL: Could I add that we are
16 actively working to replace that fire pump you just
17 described? It's a project underway right now.

18 CHAIRMAN SULLIVAN: Thank you.

19 Ms. Connery, for our last planned
20 question.

21 MS. CONNERY: The redundancy is important
22 in safety, but perhaps not in questioning during the
23 hearings, so I'll try not to be redundant. We
24 talked about the material-at-risk reductions in the
25 beginning. We talked about deficiencies in safety

1 system. I understand, as you mentioned, that you're
2 undergoing appropriately this analysis of
3 alternatives now, so we're in kind of a holding
4 pattern until you make decisions based on that
5 analysis.

6 Part of that analysis has to do with the
7 reinvestment project and what steps you will take,
8 you don't want to invest in things where money would
9 be better spent on new facilities. So kind of as a
10 wrap-up question to this session, I would like to
11 know -- and perhaps this is to you, Mr. McConnell --
12 what is the thought process with regard to the
13 plutonium modules and whether -- and what activities
14 would move out of PF-4, if you can talk about that a
15 little bit, and how that would help the safety
16 systems. And then if the decision is taken not to
17 move forward with those, what do you expect will
18 have to be done to improve the safety system at PF-4
19 to be able to continue operations safely?

20 MR. McCONNELL: So for folks that -- when
21 we use this phrase "modules," one of the things
22 that's being considered amongst all of the diverse
23 and somewhat creative opportunities to potentially
24 solve our need is a thought that maybe the best
25 thing to do is to build small, relatively

1 self-contained modules -- that isn't exactly how we
2 use the term -- in which we could take key elements
3 of the overall large PF-4 and move the equipment and
4 the mission for that part of the overall process
5 into a new facility of one kind or another nearby.
6 And so I can describe some of the things that would
7 make that attractive.

8 Now, there are a lot of things that go
9 into it that will ultimately be our analysis. But
10 the facility that we build today we build with the
11 standards that we have today and with all the
12 experience that we've gained about how to design and
13 build facilities, particularly in the area of a
14 seismically resilient facility that we didn't know
15 in the '70s when we built PF-4. So we would build
16 it from the ground up to be designed to the best of
17 our knowledge right now.

18 There are certain operations in the
19 Plutonium Facility that Dr. Leasure talked about
20 with gloveboxes that one of the things we want to be
21 really careful of is making sure that the form of
22 the material or the type of material is -- adds more
23 risk than some other activity or some other form of
24 material. We could move the higher-risk things out
25 and therefore make the overall risk of the facility,

1 whether or not we upgraded other systems, much
2 lower; so that the attractiveness of that is that we
3 have the potential to perhaps efficiently and
4 effectively come up with a strategy to move
5 higher-risk activities into more modern facilities
6 and therefore change the overall risk profile of
7 PF-4, which would then drive what upgrades to PF-4
8 we might ultimately choose to do.

9 So that in a nutshell is what makes this
10 module option something that's certainly attractive
11 and certainly worthy of a very serious consideration
12 in this analysis of alternatives. I won't get into
13 gory detail about any of the other alternatives or
14 what might be some of the pros and cons, but that's
15 certainly some of the pros to that.

16 And I want to -- one more thing before I
17 get off the subject of TRP 3. Some of the projects
18 that were originally going to be bundled into TRP 3
19 are relatively small, don't cost the tens or
20 hundreds of millions of dollars. And so while it
21 may not be part of the new TRP 3 line item
22 construction project, they will go forward as either
23 operationally implemented projects over the next
24 year or two or minor construction projects that are
25 already in our prioritization list for execution

1 this year or next year.

2 So while what scope is assigned to that
3 one individual line item construction has changed,
4 it doesn't necessarily mean that the projects that
5 were at one point considered to be part of TRP 3
6 have been, quote, forgotten. They've been picked up
7 in other techniques.

8 MS. CONNERY: Could you provide us perhaps
9 a crosswalk of those things that were taken out of
10 TRP 3 that will be invested in other ways?

11 MR. McCONNELL: I absolutely would be
12 happy to do that.

13 CHAIRMAN SULLIVAN: Okay. Thank you. All
14 right.

15 So at this time I'm going to thank all the
16 panelists for appearing and giving us your time and
17 all of your thoughtful answers. We're going to take
18 a short recess and then we're going to come back
19 with our second panel.

20 So this hearing is now in recess, and we
21 will reconvene promptly at 7:15 p.m.

22 (Recess from 7:02 p.m. to 7:15 p.m.)

23 CHAIRMAN SULLIVAN: Okay. At this time
24 I'd like to reconvene the hearing and continue by
25 inviting our second panel of witnesses to please

1 come up to the witness table. This panel includes
2 Mr. O'Connell, who was up on the first panel. It
3 also includes Mr. Richard Kacich, the deputy
4 director of the Los Alamos National Laboratory.
5 Ms. Lebak will come back again. She is the manager
6 the field office here in Los Alamos for NNSA. And
7 Mr. Michael Thompson, who is the assistant deputy
8 administrator for major modernization programs for
9 the National Nuclear Security Administration.

10 And to Mr. Kacich and Mr. Thompson, who
11 are both up here for the first time, I thank you
12 very much for making yourselves available to us
13 tonight.

14 If any of the panelists wish to submit a
15 written statement for the record, we would certainly
16 be happy to take that.

17 As was previously done in the first
18 session, the Board will ask questions of the panel
19 members, but any other panel member who would like
20 to be recognized to either supplement an answer or
21 to answer in place, you may certainly do that.

22 So at this time we will begin with a
23 question from Mr. Hamilton.

24 MR. HAMILTON: Thank you, Mr. Chairman.

25 I'd like to address the topic of inventory

1 limits in Plutonium Facility, and we'll start with
2 Mr. Kacich.

3 The Department of Energy's hierarchy at
4 safety control states that the minimization of
5 hazardous material is the first priority. The
6 approved safety basis limit limits the quantity of
7 nuclear material-at-risk on the first floor of PF-4
8 to 1.8 metric tons. That's 1,800 kilograms of
9 plutonium-239 equivalent curies. But we know that
10 many hundreds of kilograms have not been used or
11 moved in the first floor for several years.

12 Based on the current programmatic needs,
13 can you give me a sense of the lowest value that the
14 inventory limit could be while continuing to meet
15 the mission requirements?

16 MR. KACICH: I appreciate that question,
17 Commissioner Hamilton. I don't think there's any
18 particular opportunity for significant lowering of
19 the limit as it exists today, and that is, in part,
20 reflective of the uncertainties in the mission
21 requirements and some of the other factors that
22 govern it.

23 What I think is more relevant is the fact
24 that notwithstanding whatever limit exists, the
25 Laboratory is constantly looking for opportunities

1 to minimize the material that is actually at risk,
2 not withstanding the fact that we might be 5 percent
3 below the limit or 20 percent below the limit or any
4 figure you want to throw out.

5 So the various activities that we have
6 underway for some time and are continuing in terms
7 of improved utilization of the vault in PF-4,
8 improved use of containers that are both -- have a
9 very low damage ratio or a minimum amount of
10 material that could leave as well as ergonomically
11 friendly to our operators and other methods that
12 we've had undertaken for some time is what we will
13 continue to do, and the lower we can make it and
14 continue the execution, to execute the mission,
15 that's what we'll do.

16 MR. HAMILTON: Okay. Thank you.

17 And just for the general public, I want to
18 point out that when I say "on the first floor," I
19 don't mean literally on the floor. I mean in
20 containers or in components or units that are
21 located on the first floor of the building.

22 So Ms. Lebak, given that there's got to be
23 some difference between safety basis limit and
24 actual inventory levels, can you tell us how NNSA
25 validates the safety basis inventory limits and what

1 further reductions of the safety basis limit might
2 be pursued?

3 MS. LEBAK: Okay. Thank you.

4 We've actually reduced the limits over
5 time, and they've come down substantially over time.
6 And we also look at operations on a case-by-case
7 basis, and we can impose lower limits, if we so
8 desire, for a certain type operation, and we do
9 that.

10 The laboratory uses tracking systems in
11 the facility to track material-at-risk or containers
12 and other type of material flow throughout the
13 facility. And we have the ability to conduct
14 oversight at any time on any of the processes in the
15 building, and we often do.

16 And so we have looked at some other
17 tracking systems recently, and we've looked at it
18 from a quality assurance standpoint. And although
19 we found that overall, the systems are being used as
20 they're intended to be used, I think in panel -- in
21 session 1 we talked about some areas that we could
22 possibly improve -- or in our previous discussions.
23 For example, our database that the Lab uses, you
24 know, could be expanded a little bit to put some
25 more factors into the database, but we have had a

1 couple of issues that we brought to the Laboratory's
2 attention, and they are working to correct some of
3 the issues. But those came through some of the
4 quality assurance oversight that we've conducted in
5 the facility as a course of our normal -- the way we
6 normally operate from a field office perspective.

7 So we actually have facility
8 representatives in the facility. In the PF-4
9 facility we have three trained individuals right now
10 that go through about 18 months of training. And
11 then we also have subject matter experts who can do
12 assessments or conduct oversight of the nuclear
13 operations, and we have an assessment schedule. We
14 schedule the work, and then we conduct the
15 assessments, and we provide feedback to the
16 laboratory. And so we have done that in the
17 instance of the inventory tracking system, but it
18 was not a deficiency that required an immediate
19 action. It was a lower-level deficiency.

20 MR. HAMILTON: Okay. Thank you,
21 Ms. Lebak, and thank you, Mr. Kacich.

22 No further questions, Mr. Chairman.

23 CHAIRMAN SULLIVAN: Okay. Mr. Thompson,
24 welcome. As the assistant deputy administrator for
25 major modernization programs, you have

1 responsibilities around the complex for NNSA. And
2 at Y-12 there's been a concept that developed that
3 refers to -- uses the phrase just-in-time
4 material-at-risk --

5 MR. THOMPSON: That's right.

6 CHAIRMAN SULLIVAN: -- in order to try to
7 minimize the material-at-risk that is in some aging
8 facilities at Y-12. So if you could, if you could
9 just briefly elaborate first on what that program
10 is. And again, we're talking about the Y-12 site in
11 Oak Ridge, Tennessee. But that's a lead-in, because
12 then I'd like you to address whether that concept
13 can translate to here at Los Alamos. And if
14 elements of it can't, just explain why it might not.

15 MR. THOMPSON: Yes, sir. Thank you for
16 the question.

17 To your point, Y-12 has been on the
18 forefront of just-in-time inventory concepts and
19 practices for their nuclear material inventory,
20 which is primarily uranium, a different form than
21 plutonium here at Los Alamos. They have over time
22 had to deal with a number of aging facility issues
23 much like we're talking about with PF-4, actually
24 with facilities that are even more dated. And as a
25 result of that, they have looked at creative ways

1 within the rules and regulations that we have to
2 minimize how much inventory working needs to be
3 dealt with on a daily basis and containerizing as
4 much as possible, as was said in the first panel.

5 The first principle I think that some of
6 those concepts that they have implemented for
7 uranium can work for the plutonium arena here at
8 Los Alamos. I think that one of the challenges is
9 for us, as was stated in the first panel, we do
10 expect in the future that our mission requirements
11 will increase to levels of production for pits, in
12 particular, that we have not seen before at PF-4.
13 And because of that, I think there will be some --
14 there will be a gradual ramp-in in our production
15 capability over the next decade or so. We have
16 time -- but the good news is we have time to learn
17 some of those lessons and apply them where they make
18 sense to plutonium, so much so that only a few
19 months ago we asked Los Alamos and Y-12 experts to
20 form a joint body where they're actively exchanging
21 ideas. We have a plutonium manager in headquarters
22 and a uranium manager both working in my
23 organization, and they have field office experts and
24 subject matter experts from the laboratory and plant
25 that are regularly meeting now to exchange some of

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1 those early concepts and ideas so we can learn from
2 each other essentially across the enterprise as to
3 how to improve.

4 CHAIRMAN SULLIVAN: Thank you. So now at
5 Y-12 they have a very new facility that's referred
6 to by its acronym ATUMF --

7 MR. THOMPSON: That's right.

8 CHAIRMAN SULLIVAN: -- that allows for
9 storage outside of the aging facilities.

10 MR. THOMPSON: Uh-huh.

11 CHAIRMAN SULLIVAN: And currently there is
12 no such facility here at Los Alamos. Does any of
13 that enter into any of the discussion, say, with the
14 potential we heard earlier in the first panel about
15 modules --

16 MR. THOMPSON: Sure.

17 CHAIRMAN SULLIVAN: -- and potentially
18 moving things out of the PF-4 in the future?

19 MR. THOMPSON: Certainly.

20 CHAIRMAN SULLIVAN: Is this some type of
21 function that a module might be used for in the
22 future?

23 MR. THOMPSON: Yes, sir. It is part of
24 that broad analysis of alternatives being
25 considered. And just as background for the public,

1 previous concepts in the CMR nuclear facility that
2 was intended to be one large footprint included a
3 large storage vault. We have done a lot of work, as
4 was stated in the first panel, to reduce the
5 material-at-risk in PF-4. However, looking forward,
6 I think a module could be dedicated to storage as a
7 way to reduce some of the higher risk in PF-4.

8 CHAIRMAN SULLIVAN: Thank you.

9 Does the fact that there are actually
10 these different programs that do involve, say, NASA,
11 and there's some work in there that's done for
12 Department of Homeland Security -- does that
13 complicate the ability of NNSA to try to manage
14 plutonium as opposed to, say, Y-12, which is pretty
15 much an NNSA-only managed operation?

16 MR. THOMPSON: No, sir. I defer to maybe
17 Mr. Kacich as well for his view. But I would say
18 that actually is not a constraint but a benefit,
19 because what we find is that capability that -- the
20 set of capabilities that the Laboratory has at PF-4
21 that represent not only the technical experts but
22 the specialized equipment and the facility itself
23 are a unique capability, and in our world, for
24 defense-related reasons, it's not necessarily just a
25 part of the nuclear deterrent; it's actually an

1 active part of the deterrent. And so everything
2 that we do in those other mission areas that you
3 mentioned for NASA and for other agencies, what we
4 find is, we have that capability that is primarily
5 geared and focused on weapons work. However, that
6 expertise and those specialized equipment sets can
7 be used for other uses, and many times there is an
8 active learning curve for the subject matter experts
9 in the facility that we can leverage for other
10 things that the nation needs.

11 CHAIRMAN SULLIVAN: All right.

12 Mr. Kacich, did you care to add?

13 Mr. Thompson invoked your name.

14 MR. KACICH: I heard that, yes.

15 I don't -- I have little to add to that.

16 I certainly agree with what he said. I think to
17 your point, I would just observe that the more
18 parties that you have involved in any given
19 enterprise, interfaces, you know, tend to be an area
20 of some complexity that take some additional work to
21 manage, and I think that was implicit in your
22 question. But other than that, I think Mr. Thompson
23 addressed it well.

24 CHAIRMAN SULLIVAN: All right. Thank you.

25 All right, Ms. Connery.

1 MS. CONNERY: So Mr. McConnell, the 2017
2 stockpile stewardship and management plan described
3 as Plutonium Facility is playing an important role
4 in the stockpile stewardship strategy. Specifically
5 it requires LANL to start producing qualified
6 plutonium pits in the year 2021 and increasing pit
7 manufacturing capacity to 50 plus pits by 2030.
8 This comes from the National Defense Authorization
9 Act of 2015 that requires you to demonstrate the
10 capability to producing 50 to 80 pits per year in
11 2027. However, in 2015 the Congressional Research
12 Service found that LANL had not rigorously
13 determined the amount of material needed to support
14 the pit manufacturing mission, nor has any such
15 determination been communicated to us.

16 How does NNSA determine how much special
17 nuclear material is needed to meet the planned pit
18 production capacity and how does this affect the
19 ultimate inventory goal for the Plutonium Facility?

20 MR. McCONNELL: Thank you very much. I
21 have some thoughts. I think Mr. Thompson probably
22 has some insights that you would benefit from, also.

23 First off, as you indicated, we have been
24 directed by Congress and by other national authority
25 to ramp up production. This, as Mr. Thompson said,

1 would require Los Alamos and the Plutonium Facility
2 to engage in pit production at a level that they've
3 not done before, a level that the country hasn't
4 done in quite some time. So there is a learning
5 curve that we're all going to have to go through,
6 and so part of the reason to have these intermediate
7 milestones of 10 pits, 20 pits, 30 pits on the way
8 to 50 to 80 pits is for us all collectively to
9 understand better what it actually requires to make
10 high-quality pits at that level of output, what it
11 means, everything from materiel demands to sort of
12 classic industrial engineering, what is the process
13 throughput through the manufacturing factory that
14 could get to those levels of production, to how to
15 we ensure we can do that safely and securely, how do
16 we make sure we have the talented, skilled workforce
17 that's necessary to do all of that.

18 I think we'd all be fooling ourselves if
19 we said we had a really good crystal ball right now
20 that said we knew exactly how those things were
21 going to come out as we progressed from 20 to 30 --
22 10 to 20 to 30 pits. But what we will surely do and
23 what we are pretty confident right now is that our
24 regulatory threshold for how much material we can
25 have, this limit in the documented safety analysis

1 that Ms. Lebak has approved, sets on the main floor.
2 So when we talk about the main floor, we talk about
3 gloveboxes and the day-to-day work of the facility,
4 it happens on this first or main floor.

5 We have a limit for that. We don't
6 operate close to that limit. We operate with a
7 margin. On any day-to-day basis, the amount of
8 actual material that is on the first floor in the
9 facility that we're working with is less than our
10 regulatory analyzed level, and we believe that even
11 in the future with these larger throughputs that the
12 actual inventory will still remain less than the
13 current regulatory threshold. So the safety systems
14 and the analysis which are based on that number will
15 still remain valid.

16 But I think Mr. Thompson could probably
17 add some additional detail for you.

18 MR. THOMPSON: Thank you. Yes.

19 The only thing I would add is -- in
20 addition to what Mr. McConnell said is, all of the
21 current analysis that was done in 2008, which is the
22 last time the site-wide environmental impact
23 statement was done, analyzed for that 50-to-80-pits-
24 per-year production that you mentioned, Ms. Connery.
25 So we feel confident that we are appropriately

1 bounded in terms of our current operations and our
2 path forward to get to those higher levels of pit
3 production.

4 Having said all that, we are going --
5 undergoing now -- and I can defer to Ms. Lebak for
6 more detail -- a supplemental analysis process to
7 make sure that those analyses that were done in 2008
8 are still valid for the missions that we have going
9 forward.

10 MS. CONNERY: So if I understand you
11 correctly, you're saying you don't anticipate to
12 challenge the limits that are already set for PF-4
13 in terms of the material-at-risk. In the event that
14 you did challenge that limit and had to raise it,
15 what would the process be and how would the public
16 be informed that that limit was raised?

17 MR. McCONNELL: So in the last session we
18 talked about a way that we maintain our documented
19 safety analysis current, called an unreviewed safety
20 question. If something that is a fundamental
21 assumption or analytical technique of our current
22 safety basis is either found to have been in error
23 or challenged by our expectations going forward,
24 then we invoke a process where we go back through
25 the entire process of making sure we know what the

1 hazard is, because if we had to raise that number,
2 the hazard would be greater.

3 Understanding, then, what the accidents
4 are that could result from that with the
5 consequences of those accidents would be, and
6 therefore what controls are available that we would
7 want to rely on that would interrupt that accident
8 to show we had adequate protection. It could be
9 that we would end up needing to put additional
10 controls in place. It could be that we would have
11 to offset the risk of increased pit production by
12 figuring out how to reduce the integrated risk of
13 some other part of PF-4 to, for example, lower
14 limits or more containerization, or even through the
15 AOA perhaps moving other process lines out of PF-4
16 into some other construct.

17 But at the end of the day, that would put
18 us into what we would consider -- we would call a
19 positive unreviewed safety question. So the
20 Laboratory would have the obligation to go back and
21 do a whole new holistic analysis that would come to
22 the government for review and validation and it
23 would ultimately end in a new approval by the field
24 office manager of a new safety basis and a new set
25 of controls.

1 MS. CONNERY: Thank you.

2 MS. LEBAK: If I might add, Mr. Thompson
3 mentioned the site-wide environmental impact
4 statement. The record of decision stated that the
5 site could produce up to 20 pits per year. So we do
6 have a follow-on NEPA activity that he mentioned we
7 are going to look at a supplement analysis, and we
8 have processes through the NEPA Act where we can
9 notify the public of those analyses, analyses.

10 MR. KACICH: And if you will permit me to
11 also add to that, I'm in agreement with
12 Mr. McConnell's judgment about the likelihood of the
13 existing limit being sufficient. As you have heard,
14 we do have a number of capital construction
15 projects, some well on their way and others
16 contemplated, and coupling that with the improved
17 use of the vault and safes and containers and so
18 forth, I think there's ample reason to have that
19 confidence.

20 MS. CONNERY: Thank you.

21 CHAIRMAN SULLIVAN: Mr. Santos.

22 MR. SANTOS: Thank you, Mr. Chairman.

23 I want to talk about the specific
24 opportunities to reduce risk by reducing the
25 quantity of material-at-risk. So if I may ask

1 Mr. Kacich, could you provide us with an estimate of
2 the percentage of special nuclear material that sits
3 in certified containers today with no damage or
4 issues?

5 MR. KACICH: I think I might need to get
6 some help on that one. I don't recall a good answer
7 to that offhand. I'm sorry. Any of my colleagues?

8 MR. McCONNELL: I don't think we would
9 want to venture a guess and get it wrong. Can we
10 take that question and get to the particulars?

11 MR. SANTOS: Okay. Following on that, do
12 you have a kind of master schedule or goal for a
13 percentage of items you're looking forward to have
14 containerized?

15 MR. KACICH: Well, I think I would point
16 to what's been accomplished over the last several
17 years where the degree of reduction in MAR since
18 2009 is on the order of 60 percent. So I think that
19 provides one objective data point in connection with
20 the progress that's been realized.

21 And beyond that, what I would say is that
22 we're all about continuous improvement. And in
23 addition to making improved utilization of the
24 resources that I previously mentioned, we want to do
25 it in a way that is respectful of our operators in

1 terms of the dose that they receive, the ergonomic
2 challenges that they might experience, the ease of
3 administration of the record-keeping that's vitally
4 important here as well. So all of those pieces work
5 together. The precise timing of when capital
6 construction project improvements come into play and
7 how they interrelate to variations in mission need
8 and so forth makes it difficult to give predictions.

9 What I'm confident in conveying to you is
10 that whatever the circumstances that we face, we're
11 committed to make the most of it in terms of
12 minimizing the MAR in the facility at any point in
13 time.

14 MR. SANTOS: Thank you for that. I would
15 like to follow up on the 60 percent MAR reduction
16 that was code in 2009. Could you provide some
17 insights on how much of that reduction was
18 attributed to what I call a physical change, you
19 know, such as repackaging the material into a
20 certified container or relocating the material into
21 a more robust configuration versus, let's say, an
22 administrative change where, by analysis, you
23 determine that the material can be -- you know, the
24 consequences of the accidents can be reduced by
25 looking at the existing container, whether it's

1 greater or -- can you talk about --

2 MR. McCONNELL: Sure.

3 MR. SANTOS: -- a break-out.

4 MR. McCONNELL: It strikes me -- and
5 forgive me if I take just a minute to describe the
6 concept of material-at-risk a little, because we're
7 now getting into to subtleties here.

8 Material-at-risk is a descriptor of how
9 likely material is to contribute to a consequence to
10 human beings in an accident scenario. And so the
11 form of the material and the method in which the
12 material is stored or contained is relevant to that
13 determination. For an example, just for folks, if
14 there was material in a ball mill as a process that
15 was in very fine powder, that would be the kind of
16 material that would contribute significantly to
17 material-at-risk. It's in a form and it's outside
18 of a well-established confinement system because
19 it's in a ball mill. It would be -- contribute to
20 an accident.

21 Take that same material and put it in an
22 engineered container, it's still finally ground
23 powder, but it's in a container that would be
24 robust. It contributes less to an accident. So
25 it's less material-at-risk.

1 You could also take that material and
2 change its form so that it could be larger solid
3 pieces of metal rather than finely ground powders,
4 and the larger pieces of metal are inherently less
5 likely to contribute to a public consequence.

6 And the best thing you could do is just
7 have it be gone entirely. Right? If you didn't
8 need it and it was gone, it wouldn't be there at
9 all. So all of those factors affect
10 material-at-risk, which is what we're talking about
11 here.

12 Our approach to safety at PF-4 and
13 everywhere else is that if we aren't assured of the
14 reliability of a control, then we conservatively
15 presume that the control doesn't exist at all.
16 Right? Right now we conservatively assume that our
17 active ventilation system fails in a significant
18 earthquake. If we have an uncertified container, if
19 we have -- it looks like a good container but we
20 haven't studied it -- we assume that it doesn't have
21 any particular value to us at all, so we give it a
22 damage ratio of 1. We assume it releases all of the
23 material.

24 Now, if we take that same container and we
25 invest in an R&D process and we actually have it

1 tested and we drop it from heights with surrogate
2 materials in it and we put it in a fire, or we crush
3 it, or we hit it with an object and we get real data
4 on how the container performs, so that we now have
5 surety rather than being unsure, we can credibly say
6 that that container has value to us from a safety
7 perspective and we reduce that number called damage
8 ratio.

9 So in the last few years we've had a very
10 concerted effort to do two things: To put material
11 in containers that are certified. We have a very
12 robust program to implement new containers. And
13 we've taken the time and effort and the energy and
14 the resources to go and test the containers that we
15 already have. Sometimes we find out that the
16 container isn't very good and then we use the
17 research and development capabilities of the
18 Laboratory to design a new container. We've done
19 that, for example, for heat source plutonium.
20 Sometimes we're lucky enough to find out that the
21 container we designed at the beginning is actually
22 fairly robust, and then we take appropriate credit
23 for it.

24 I'm happy to say that we did a good job
25 designing many of the original containers, and so

1 that after that more rigorous analysis, we've
2 concluded that we can take credit for them. So a
3 sizable amount of our reduction in material-at-risk
4 over the last few years has been because we have
5 gained confidence in the containers that we use,
6 rather than moving the material out. As you well
7 know, our efforts at Los Alamos to actually move
8 material out of Los Alamos have been significantly
9 focused on what's called Area G, the waste storage
10 areas.

11 MS. LEBAK: I'd like to add that
12 Los Alamos has been utilizing some very robust
13 containers. We call them the Savvy 4000 containers,
14 and that's just been in the last six years. So
15 they're very, very robust. It doesn't mean the
16 other containers are bad, but these are newer
17 design, very robust. They go through a series of
18 tests to make sure they can withstand different
19 types of insults. And so I think it's, you know, a
20 great addition to the nuclear material management
21 program that we have at the site to incorporate some
22 of these new containers.

23 MR. McCONNELL: I guess as almost a little
24 bit of bragging here that Los Alamos has designed
25 these containers and they're now at use across the

1 entire enterprise. So all the Department of Energy
2 is benefiting from enhanced safety due to the Savvy
3 4000 containers designed at Los Alamos.

4 MR. SANTOS: Thank you.

5 A follow-up question for Mr. Kacich.
6 Another opportunity is the use of the vault. Can
7 you talk about some of the initiatives to improve
8 utilization of the vault and talk about what the
9 vault can do to further reduce risk?

10 MR. KACICH: Sure. So certainly it starts
11 with the fact that material stored there is in a
12 very safe location relative to other places within
13 the facility, given the various accident scenarios
14 that we need to postulate and analyze. And it's a
15 complicated decision-making process starting with --
16 again, out of recognition of importance to the
17 workers scenario where the dose that one worker
18 would take on with spending time there is notably
19 greater than other places in the facility. So we
20 want to be judicious with sending people in there
21 for that purpose.

22 Then, with respect to what materials have
23 what purpose, immediate term or longer term, is a
24 consideration. The completeness and availability of
25 the criticality safety evaluations that need to be

1 in place, whether or not workers are trained to
2 those, so there's a lot of parameters that need to
3 be assessed in aggregate in order to take full
4 advantage of that. It's also not a facility that we
5 want to fill up and seal because the nature of the
6 work there requires movement and manipulation to
7 varying periodicities.

8 And so perhaps that's not as precise an
9 answer as you might have been seeking, but those are
10 some of the considerations that govern what we do
11 and don't put in the vault.

12 MR. SANTOS: And my last question is:
13 What other measures are you considering to implement
14 some of the risk reduction in addition to the
15 containerization in the vault? Any additional
16 measures you're considering?

17 MR. KACICH: Well, I think we've touched
18 on most of the improvement opportunities that we
19 avail ourselves in from the standpoint of what
20 material we have and how can we put it in as safe a
21 condition as possible, and certainly in the
22 discussions during the first panel, there was
23 considerable discussion about the improvements from
24 safety systems. So I think it's the two of those
25 jointly that bear on the fact that over time we have

1 improved materially and intend to do so in the
2 future.

3 MR. SANTOS: Okay.

4 CHAIRMAN SULLIVAN: So I'd like to ask a
5 question now. And I'm going to ask it of either
6 Ms. Lebak or Mr. Thompson, whoever wants to field
7 it. But it has to do with material that's
8 categorized as having No Defined Use.

9 So for the benefit of the public, we've
10 been talking a lot tonight about material-at-risk,
11 as opposed to material in the building that's not
12 considered at risk, and I think Mr. McConnell just a
13 few moments ago took a few minutes to explain what
14 that meant.

15 But you take all that same material, and
16 then there's another -- descriptive categories that
17 all of that material is broken into, regardless of
18 whether it's at risk, which is that which has
19 defined use and that which has No Defined Use. And
20 the most recent material management plan that was
21 produced here shows that about 40 percent of the
22 material that's in the facility is categorized as No
23 Defined Use.

24 So I'd like to first ask you if you could
25 just explain a little bit about what that means, and

1 then perhaps how you validate whether or not
2 material has a defined use or not.

3 MR. THOMPSON: So thank you for the
4 question, sir. I'll start, and I'm sure Ms. Lebak
5 will correct me or add to it.

6 So first of all, the program needs that we
7 have are very exacting in terms of material that we
8 require for our stockpile. And to first order,
9 defined use in large measure deals with material
10 that is of the right purity and specification for
11 our use in the stockpile. If something is deemed
12 not -- has No Defined Use -- and let me back up and
13 say defined use material essentially has no time
14 limit. Once we determine that we have material that
15 is good for future applications, we tend to hold
16 onto it because we have very little capacity in this
17 country to make more. So that's on the defined use
18 side.

19 As you mentioned earlier, there's a large
20 percentage -- I think it's 40 percent, that's what
21 you said -- in PF-4 that doesn't have a defined use.
22 A lot of that material is either contaminated in
23 some way -- it may be plutonium with uranium
24 components, other contaminant materials that make it
25 less desirable for our mission work, in which case

1 it requires some level of either containerization or
2 a processing to dispose of or to take to a final
3 disposition.

4 We have -- as was said in a couple
5 different ways in the first panel and in this one,
6 we have an issue with waste processing overall in
7 the system, particularly with the WIPP situation and
8 how that evolves. So we are somewhat limited in our
9 ability to move no-defined-use waste to that final
10 disposition status. In some cases we would return
11 some of the material that sits in the PF-4 vault
12 today back to places like Savannah River or Y-12,
13 where they could be further processed to its final
14 end state. But all of those things are really
15 predicated on whether or not the program can use the
16 material in some future application before we make
17 that determination.

18 MS. LEBAK: Sure. The material recycle
19 and recovery program is about a \$60 million a year
20 investment for Los Alamos Lab. So we are able to
21 fund from the NNSA level, you know, a sizable sum
22 for the lab to work with materials. So they
23 containerize it or -- right now we're going through
24 a readiness process where the Laboratory is desiring
25 to start up the aqueous chloride line. And so

1 they've -- they want to resume that operation. It
2 was one of the operations that was paused back
3 around the 2013 time frame. So we are attempting to
4 get through that process right now. It's a
5 readiness process where we make sure that the
6 people, processes, and procedures are in place so
7 they can resume that line. So that's one avenue
8 where they can take material and put it into
9 different forms, possibly extract americium out of
10 that as a viable by-product of that line. And then
11 we can also generate waste.

12 And so as we've said in the earlier
13 panels, with WIPP just reopening in December of
14 2016, we hope to be shipping waste here by the end
15 of the fiscal year. That's an aggressive schedule.
16 It's our plan to open a new transuranic waste
17 storage facility on site. So right now we have
18 waste that we're storing at the PF-4 facility in the
19 TA-55 area. And so when we open the new facility,
20 we can take waste out of the Plutonium Facility in
21 the vicinity, put it in the new storage facility,
22 and at the same time we are preparing to ship to
23 WIPP, hopefully by the end of the fiscal year. You
24 know, that's an approximate date. So that's another
25 avenue that is available to us and we're going

1 through all those technical processes right now.

2 So another activity going on at the
3 national level is the ARIES program, and so our
4 national leaders need to determine if there's going
5 to be a mixed oxide fuel project at one of our other
6 sites and if we're going to pursue other options for
7 disposal of material. So we do have things -- we do
8 have the ability right now to put material in newer
9 containers. We can resume processing of the aqueous
10 chloride, and then we have the true waste option of
11 disposal at WIPP right within reach.

12 CHAIRMAN SULLIVAN: Mr. Thompson, I'd like
13 to follow up. You talked about if there's material
14 that is known that it could be used in a program,
15 then it's a defined use. And if I understood you
16 correctly, you sort of do that conservatively
17 because we're not making any more --

18 MR. THOMPSON: Yes, sir.

19 CHAIRMAN SULLIVAN: -- plutonium. So to
20 use an analogy, if I had a certain type of special
21 motor oil that I use in my automobile, then that
22 would be defined use for my automobile. But if I
23 had a hundred cases of it, then I couldn't
24 reasonably use it all because the vehicle won't last
25 that long.

1 MR. THOMPSON: Right.

2 CHAIRMAN SULLIVAN: So do you analyze for
3 that sort of scenario in terms of trying to make a
4 good-faith estimate of what realistically might be
5 used as opposed to what might be excess?

6 MR. THOMPSON: Yes, sir. Thank you for
7 the question and the follow-up.

8 One of the aspects of this we haven't
9 talked about yet is the idea and actually the
10 premise behind an economic discard limit, which
11 primarily we use both at Los Alamos and Y-12 for
12 uranium and plutonium. So in those cases where we
13 have material that might be useful to future mission
14 need, we go through an economic analysis to say,
15 what would it take to purify the material and what
16 benefit would that yield versus how much would it
17 cost, how much time it would take to do that, and
18 whether or not we have the facilities even to do
19 that.

20 So that factors into essentially what may
21 stay in a defined use category or drop into the
22 no-defined-use. I don't know if that helps.

23 CHAIRMAN SULLIVAN: Yeah, it does. Thank
24 you. So I guess I'll just ask if you're confident
25 that we don't have a scenario, say, here at PF-4

1 that would be analogous to my hundred cases of motor
2 oil scenario. Is that --

3 MR. THOMPSON: No, sir. We have --
4 although there is a lot of material that is
5 available for future mission use, I would not say
6 that we have a hundred-case-motor-oil situation.

7 CHAIRMAN SULLIVAN: Okay. Thank you.

8 MR. THOMPSON: Yes, sir.

9 CHAIRMAN SULLIVAN: I wanted to follow up
10 with Ms. Lebak, because you talked about the
11 problems at WIPP and how that is holding up being
12 able to dispose of some of this material that is
13 no-defined-use. But is there material in the
14 building which can't go to WIPP which doesn't have
15 any disposition path identified at all? Do you have
16 some of that?

17 MS. LEBAK: Yes, we do have some material
18 that does not have a currently identified
19 disposition path at this point.

20 CHAIRMAN SULLIVAN: Okay. So -- and what
21 would you say is the overall NNSA strategy if PF-4
22 is not a permanent repository itself so someday it
23 has to go somewhere?

24 MS. LEBAK: I agree. I mean, we do have
25 some items that have uranium content and other items

1 that we know -- we know what we have and they don't
2 contribute greatly to our material-at-risk because
3 of their current composition. So we just need to
4 work with the laboratory and our counterparts with
5 headquarters and keep working on this issue. I
6 mean, it's been an issue in the complex for several
7 years, and I think we've made substantial progress
8 on it, but there are still what we refer to as cats
9 and dogs that we, you know, don't have the defined
10 pathway for at this point.

11 MR. THOMPSON: The other thing I would
12 add, too, just to that is not only is it the
13 composition material that is stable, but we also
14 prioritize those things because we know we're going
15 to be hanging onto them for a period of time before
16 the final disposition is determined, that they're in
17 the highest secure locations in the facility and in
18 the appropriate containers as well.

19 CHAIRMAN SULLIVAN: Is there any specific
20 review that's done on any periodic basis to say,
21 we're this at high level, this material is looked at
22 in order to try to determine a path forward as
23 opposed to a scenario where, okay, it's out of
24 sight, out of mind, and we've just got other things
25 to do, and decades from now we might come back and

1 have the very same discussion? Do we have a review
2 that's done rigorously at some periodicity to try to
3 determine a disposition path for these materials?

4 MS. LEBAK: We have data calls
5 periodically for this type of material, and we
6 work -- it's a different part of our headquarters
7 organization. But we do catalog the information, we
8 provide it in a periodic report, and I know there
9 are meetings. I can't say the periodicity of the
10 meetings, but there are teams that work on this over
11 time.

12 MR. THOMPSON: I would just add, too, that
13 not only are there periodic reviews, as Ms. Lebak
14 mentioned, but I think a lot of times we have very
15 situational dependent at every site that has large
16 capital investments to make. Part of that is --
17 part of that process that we mentioned earlier in
18 terms of modules in the future and potentially
19 weighing alternatives that might come out of that --
20 that kind of discussion and breadth of comprehensive
21 analysis drives a lot of that because we don't want
22 to necessarily pay for a high-rent space inside PF-4
23 for an indefinite period of time, when we know that
24 space is precious to us for program reasons as we
25 ramp to a product in the mid '20s, for example.

1 That's going to take -- that amount of material and
2 pit production is going to take more space, and so
3 we're looking much harder because of that at the
4 materials that are in the status.

5 CHAIRMAN SULLIVAN: And if I was
6 interested in more information, just trying to
7 figure out the decision-making process, who is
8 responsible for this? Who would I ask that question
9 of?

10 MR. THOMPSON: The person responsible is
11 the material recycling recovery manager that works
12 for me, so it would be through me.

13 CHAIRMAN SULLIVAN: Mr. Santos, I believe
14 you have the next question.

15 MR. SANTOS: Thank you, Mr. Chairman.

16 I want to focus more on the option of the
17 transuranic waste and all the waste management
18 aspects and the challenges there as they relate to
19 risk reduction initiatives.

20 So some of the no-defined-use material
21 within the plutonium facilities is destined to be
22 dispositioned as transuranic waste. You all have
23 listed some of the challenges. I just want to
24 repeat it for the benefit of the question. You
25 know, area G is not accepting new waste.

1 Transuranic Waste Facility is in the process of
2 starting operations, but it is my understanding that
3 at -- currently it won't be able to accept the
4 majority of the transuranic waste from the Plutonium
5 Facility. As you know, the majority of the
6 operations at the Plutonium Facility were paused for
7 multiple years due to conduct of operations and
8 criticality safety issues, and when those facilities
9 resume, new generated waste is going to probably be
10 staged at the Plutonium Facility and much
11 uncertainty exists regarding the near-term rates of
12 waste disposal and the timing to go to the waste
13 isolation pilot point.

14 Can you please discuss the impact of this
15 impaired waste system on the risk reduction activity
16 which tends to, you know, disposition as transuranic
17 waste?

18 MS. LEBAK: I'll take the first shot at
19 that, if you don't mind.

20 So first of all, I think it's a good news
21 story that the WIPP has reopened and they're
22 beginning to receive shipments from around the
23 complex. I think that's great news. We also have a
24 brand new \$107 million transuranic waste storage
25 facility ready to come on line. Our goal is

1 September-ish to receive waste in that facility, and
2 it can handle up to 1,250 drum equivalents. So it's
3 several buildings at that facility, and I'm -- this
4 project has been in the capital line item space for
5 several years. And so I'm happy that we're going to
6 be able to use that facility in the very near
7 future.

8 We still have our processes we need to go
9 through to make sure things are ready, and we will
10 do that. We're in the process of doing that right
11 now. The lab is conducting their readiness review,
12 and that will be followed by a federal review, and
13 the headquarters will give approval to actually
14 start that facility up.

15 So in the meanwhile, we have worked with
16 the New Mexico Environment Department, and we do
17 have some waste stored out on some of the pads at
18 Tech Area 55. We want to minimize that storage on
19 the pads, and when we can get into this new facility
20 and get into resuming waste shipments to WIPP, we
21 think that some of the pressures in the facility
22 will be alleviated because we will have the ability
23 to go stage in the new facility and then ultimately
24 ship to WIPP. So I think all that's very good.

25 I also think that since the pause in 2013,

1 we brought up several of the activities that were
2 paused. These activities require about three levels
3 of review to -- I mean, this is once the laboratory
4 decides they want to bring a process back up. They
5 do a management -- what we call a management
6 self-assessment, and then they do a readiness
7 activity, and that's followed by a federal readiness
8 activity, and we probably brought seven processes
9 back up. So that's over 20 reviews that's been
10 conducted on some of the processes in the facility
11 in the last year and a half.

12 And when we do these reviews, the
13 Laboratory uses people at the Lab and they draw on
14 their parent company resources to bring in those
15 outside eyes. And for the federal reviews, I use my
16 staff, and we also bring in some of the Feds from
17 the other sites, and oftentimes from our
18 headquarters locations as well.

19 So this is a good opportunity to work with
20 the Laboratory, work with different entities, bring
21 outside eyes in to look at the operation. So I
22 think bringing these operations back up, presumably
23 they will generate more waste, but we're right at
24 the cusp of being able to open that pipeline again
25 for getting waste outside of the Tech Area 55.

1 And our DOE environmental management
2 colleagues are now in charge of Area G, and, I mean,
3 there's always an opportunity there where we could
4 dialogue with them in the future and see if there
5 might be any additional capability there. But
6 that's -- we actually are bringing on line this new
7 facility, which will be very helpful in this
8 process.

9 MR. SANTOS: Thank you. A follow-up
10 question to -- I'm sorry, Mr. --

11 MR. KACICH: I was just going to add a
12 little bit to Ms. Lebak's answer, and it speaks a
13 little bit more to the process in the area of
14 attention that we have at the laboratory that's been
15 on the rise of late, and to your question of risk
16 reduction and risk management. And in this
17 particular instance, it's quite germane that we have
18 a separate site office for environmental management
19 and I'll say the premium that it places on kind of a
20 site-wide or enterprise-wide look at the issue as
21 opposed to a more territorial one. And in fact,
22 just last month we convened the first meeting of a
23 new group that we constituted with the goal of
24 making sure that we had all the parties who have a
25 role to play to optimize this solution going forward

1 in attendance, and work is continuing on from there.

2 So I'm just adding to her answer in the
3 sense that process-wise with the additional
4 complexity of a separate site office and soon a
5 separate contractor, the best decisions require an
6 integrated look at that, and we have some improved
7 institutional processes in place to try to leverage
8 that.

9 MR. SANTOS: Thank you. That's actually a
10 good lead-in to the question I would like to ask
11 Mr. Thompson.

12 Can you explain what arrangements have
13 been made to ship newly generated waste from PF-4 to
14 WIPP and what priority is given to this waste from
15 PF-4 compared to the other waste across the entire
16 complex?

17 MR. THOMPSON: So thank you for the
18 question. I don't know if I'm the best one to
19 answer it, but I'll take a shot. I think I'll ask
20 Jim to jump in. Thanks.

21 MR. McCONNELL: So we're very pleased that
22 Los Alamos ended up being one of the four initial
23 priority sites that the Office of Environmental
24 Management and the National True Waste Program
25 identified as at the front of the list to resume

1 shipments to WIPP, along with sites such as Idaho
2 and Oak Ridge and Savannah River. So it is a very
3 encouraging thing that Los Alamos is on that list.
4 There are other sites that are still waiting to
5 resume shipment.

6 Now, we have work to do between now and
7 the end of the fiscal year to get to the point where
8 we can demonstrate to ourselves and to the folks in
9 Carlsbad that the processes we use and the waste
10 that we're going to ship to them will meet all of
11 their expectations and all the waste acceptance
12 criteria.

13 We are not -- Los Alamos is not planning
14 to be one of the larger of the -- actually, it's the
15 smallest of the four sites that are currently
16 identified to begin shipping. And so sooner or
17 later, the obvious answer is that we're going to
18 need to increase the capacity of the entire
19 enterprise to dispose of waste at WIPP in order to
20 bring in those other sites that aren't currently on
21 the priority list and also to increase the amount of
22 shipment that we do from here at Los Alamos, so that
23 we can more rapidly draw down the true waste that we
24 have generated and stored, and eventually get to the
25 point where we ship waste to WIPP at a rate that is

1 greater than or equal to the rate at which we
2 generate it.

3 And as you heard, our mission scope is
4 going to be increasing over the next few years, and
5 that will inherently mean that if we -- we generate
6 more transuranic waste when you make 30 pits a year
7 than you do when you make 10 pits a year, so we're
8 going to need to continue to work collaboratively
9 with our friends in environmental management in
10 order to make sure we can get that done.

11 There are a lot of people in the
12 enterprise who wish they were in Los Alamos's spot
13 and at least has a path open right now to begin
14 shipping.

15 MR. SANTOS: My last follow-up question --
16 thank you for that -- is to Ms. Davis-Lebak is: Can
17 you describe some of the activities that you need to
18 do to get ready to ship? And when will we expect
19 that to happen?

20 MS. LEBAK: Okay. We have a DOE order,
21 which is one of our basic requirements. It's called
22 425, DOE order 425. It's a nuclear facility
23 readiness. And we need the laboratory to make sure
24 that they have gone through their processes, make
25 sure we have looked at any safety documentation,

1 that we've looked at training, we've looked at can
2 the people execute the procedures that they've
3 written and do the work absolutely safely.

4 And so first the laboratory goes through a
5 process and they determine, you know, what level of
6 readiness that they believe is required per our DOE
7 directives. Then we collaborate at that point and
8 make sure we agree that, yes, it's this type of
9 review or maybe a more stringent review. And we
10 have to have the place to actually make the
11 shipments from.

12 And so as the Board has been very apprised
13 of our facility called RANT, which has historically
14 loaded the TRUPACT containers, we've had a seismic
15 issue that was identified. You know, we've worked
16 with you on that. We've had periodic briefings on
17 the RANT facility, and so we plan to do the loading
18 operation at TA-55. So we have to develop a -- you
19 know, make sure our safety documents are proper and
20 we have all the -- the components of the readiness
21 process done at the Laboratory level. Then the
22 federal personnel come in and do the appropriate
23 reviews. And so a lot of times that involves an
24 active demonstration of what the Lab intends to do.

25 So in the case of shipping to WIPP from

1 TA-55, they brought in -- they demonstrated the
2 capability with the trucks and what have you in
3 2016. Our readiness requirements talk about recent
4 and relevant demonstration of the activity. So we
5 worked with the Laboratory. We said, "We probably
6 need to do this again. It's 2017." So we're going
7 to start that process here soon.

8 So we also have to work very closely with
9 the Office of Environmental Management. They have a
10 schedule, a rolling schedule. We need to make sure
11 we're on the rolling schedule, and all that has to
12 converge nicely, you know, in the next several
13 months. But at the same time, we're going to be
14 going through the readiness on the new TRU waste
15 facility so we can move waste from TA-55 to the new
16 facility and stage it there until such time it can
17 go to WIPP.

18 MR. SANTOS: That's a lot. So when is
19 your expected date to ship to WIPP?

20 MS. LEBAK: I mean, this is -- early fall
21 is our plan.

22 MR. SANTOS: 2017.

23 MS. LEBAK: Yes. Early fall is what we're
24 planning to locally.

25 MR. SANTOS: Thank you.

1 No more questions.

2 CHAIRMAN SULLIVAN: Mr. Hamilton.

3 MR. HAMILTON: Thank you, Mr. Chairman.

4 I'd like to discuss life cycle planning,
5 and I'd like to address the questions to
6 Mr. Thompson, please.

7 Some NNSA programs have not always planned
8 for the complete cradle-to-grave life cycle of the
9 nuclear materials and waste generated as part of
10 their mission, and that's required by DOE order on
11 nuclear materials. Can you tell us what actions
12 have been taken to assure that the program complies
13 with this requirement moving forward?

14 MR. THOMPSON: Yes, sir. Thank you for
15 the question.

16 I don't know if there's any specific
17 action I can point to that would state that we're
18 now following the order that we potentially haven't
19 been in the past. I would say it this way. In
20 facilities particularly at Los Alamos, since we're
21 talking about plutonium facilities, that has been
22 the case where facility programs occupied certain
23 parts of the facility and their funding was
24 truncated virtually in one cycle unexpectedly and
25 the rest of the programs in the facility were

1 required to essentially pick up the slack in terms
2 of the care and feeding of the facility going
3 forward.

4 As a matter of practice, that has only
5 happened a couple of times in my memory in the last
6 20 years or so in PF-4. For the most part, I think
7 we do, in fact -- that is an anomaly to what is
8 standard practice in following the DOE expectations
9 for life cycle planning. So that's not to say we
10 haven't had it in the past, but it's typically
11 anomalous in regards to funding continuity from
12 Congress.

13 MR. McCONNELL: If I could add one thing
14 to that, certainly it's consistent with RCRA in that
15 the generator is responsible for the disposal and
16 for the management.

17 One of the things we've been very explicit
18 about, both the Laboratory and the Feds, is that
19 undeniably we have had some times in the past
20 generated waste that was not compliant with our
21 disposal paths, which is why we have some
22 problematic waste now. We have made a commitment
23 that that will not occur any more in the future. We
24 will not put waste in the new Transuranic Waste
25 Facility that is not compliant with the disposal

1 requirements. We are not going to -- and if
2 perchance we were to find out that something
3 changed, that that is the obligation to go back to
4 the generator, which in this case would be at PF-4.

5 And so it is knowing that the generator
6 would have to upset their program and their process
7 in order to accept a drum back into the facility to
8 repackage it or whatever the case may be is a pretty
9 significant deterrent against creating that
10 noncompliant drum in the first place. And so now
11 that we've been very adamant that our new TRU
12 facility is not a place to put problems, it's a
13 place to temporarily stage compliant waste on its
14 way to WIPP, is a very important thing we've
15 communicated to all of the generators.

16 MR. HAMILTON: And I think you addressed
17 this, but just to make sure I understand. I'm
18 trying to understand how you're going to account for
19 increased waste generation rates as your mission and
20 production rates increase. Is there something
21 specific or a specific example you can give me of
22 how you're going to address that problem as the
23 rates increase?

24 MR. McCONNELL: That is a -- as I just
25 alluded to, that is a national-level issue to get

1 the disposal capacity of WIPP up to the point where
2 it is suitable for the demands not only at
3 Los Alamos but of all the places across the
4 enterprise, both in NNSA and the rest of the
5 Department, that generate transuranic waste. So
6 clearly we have to come together as a largest
7 community, our laboratories, other laboratories like
8 the Savannah River National Laboratory and the Oak
9 Ridge National Laboratory and others that have an
10 interest in this to help us figure out how to best
11 attack this national level, national laboratory
12 level problem.

13 On our part, what we have to do is figure
14 out how to optimize the storage and the packing of
15 waste so that we can ship as much of our waste as
16 possible in all -- in whatever shipments we are
17 allocated.

18 One of the challenges we have right now
19 with this overall system is that sometimes we can
20 find ourselves limited by -- I'm not going to get
21 into the details of it, but there are many, many
22 different attributes that have to be satisfied in
23 order to have a compliant waste that can go to WIPP,
24 and sometimes the attributes that are limiting for
25 us are not how much material-at-risk is in the

1 package. And so we end up shipping things that have
2 less material than we would like, but they are
3 bouncing up against some other limit. So we have to
4 figure out how to optimize our waste so that we get
5 more effect per TRUPACT.

6 MR. HAMILTON: Okay. Thank you.

7 No more questions, Mr. Chairman.

8 CHAIRMAN SULLIVAN: Ms. Connery.

9 MS. CONNERY: And thank you for your time
10 on this panel, and I'm going to introduce a
11 different line of questioning, a critical one.

12 In 2013 the laboratory director paused all
13 Plutonium Facility programmatic operations due to
14 identified deficiencies with the nuclear criticality
15 safety program. And just in 2016 the annual report
16 from the DOE's nuclear criticality safety program
17 was submitted to us and indicated that LANL's
18 criticality safety program remains noncompliant in
19 several areas and does not meet expectations.

20 So my question will start with you,
21 Mr. McConnell, and if you could tell us what the
22 rationale and the basis for reaching that conclusion
23 on the safety program here at LANL.

24 MR. McCONNELL: Thank you very much. As
25 you know, I was one of the people that signed that

1 report.

2 What we did in this report was to make
3 sure we communicated -- and it isn't just Los Alamos
4 and it isn't even just NNSA. It's all of the
5 defense nuclear facilities that have potential for
6 criticality in whatever program office they might
7 reside reports to the safety board. And the most
8 recent report describes each location in terms of
9 its absolute position relative to our expectations
10 and requirements. So while Los Alamos is making
11 very good progress in improving, they aren't done
12 improving yet, which means that they are still below
13 our requirements. And so the adjective we -- the
14 color we applied to that was that they are red. We
15 have a requirement, and while they are improving,
16 they haven't achieved that requirement yet. So we
17 gave them the one and only red rating of all the
18 sites that reported in that issue.

19 There are sort of three main reasons we
20 had to do that. First off is we have concerns about
21 the number of people at the laboratory who have this
22 very unique skill set to do criticality safety. And
23 while they're making very significant improvements
24 here at Los Alamos, the number was still -- is still
25 less than they wanted. They added five people in

1 that -- and in this area, five is a lot, last year;
2 hoping to add six this year. So they're making
3 pretty substantial improvements in staffing this
4 function.

5 The second problem was that there are
6 areas of the facility -- or there are operations or
7 things where the criticality safety evaluation, this
8 very unique and rigorous analysis that has to go in
9 to demonstrate that under certain circumstances and
10 controls the likelihood of an inadvertent nuclear
11 criticality is sufficiently and extremely low. Some
12 of our operations have analyses that are not as
13 complete or robust or as well-constructed as our
14 current expectations. I can't give you the number,
15 but there are hundreds of these evaluations for the
16 activities at TA-55.

17 And so the Laboratory has a commitment to
18 go -- to both maintain the analyses necessary for
19 all the work that's -- the new work that's coming
20 down the road, but they also have to go back and
21 work off this backlog of legacy analyses to improve
22 their content and their quality. And they're making
23 progress on that, but they still have many --
24 numerous places and numerous activities that have
25 old analyses. And in some cases we go to the

1 extreme point of saying that you are not allowed to
2 use that operation until you get a new analysis.
3 And so we just disallow operations until we get a
4 new one.

5 The third thing is, we have areas of the
6 facility that we -- the term we use is "infracted."
7 There's something about the actual activity that is
8 sufficiently different from what we assumed or
9 analyzed or require that we say, "Okay, you are not
10 in compliance with the criticality safety."

11 And some of it can be -- for example, one
12 of the things we've come across is that we have had
13 in the past from a design perspective, given the
14 designers of the containers and things, nominal
15 dimensions. Make this container about this size.
16 But for criticality safety, we have to assume some
17 specific dimensions. And so now we have to go back
18 and say, "Not good enough to do specified nominal
19 dimensions. We have to specify either minimum or
20 maximum, something that allows us to do bounding
21 analysis."

22 We're working through those. Los Alamos
23 is working through this. The last plan that I had
24 seen anticipates that as much as 90 percent of those
25 infracted conditions might be addressed this fiscal

1 year. I'd be happy if that were the case.

2 But in the meantime, we will
3 conservatively address those operations and limit
4 what we do or don't allow so that we know we're safe
5 from a criticality safety perspective.

6 I guess, in summary, I would say that
7 progress is good. If I were to rate them at
8 progress, it would have been a better color. But
9 the truth is that absolute value is they aren't
10 where we need them yet, and they don't believe
11 they're where they want to be yet, and we expect
12 that to happen soon.

13 MR. KACICH: So if I might contribute to
14 the answer.

15 In varying ways, virtually all of the
16 panelists have talked about the imperative of safety
17 in everything that we do. I don't think there's a
18 more profound demonstration of that other than how
19 you started your question by saying that the
20 director paused operations in the one and only
21 facility of its kind because of the lack of
22 confidence that -- and the ability to operate it
23 safely. So notwithstanding what Mr. McConnell
24 articulated -- and I don't disagree with a word of
25 it -- this is an area of high attention to the

1 Laboratories, and it has been for some time. And
2 notwithstanding the red color, the current
3 configuration with respect to the Laboratory's
4 viewpoint is that it is safe and it is getting
5 better and it's only a matter of time before we
6 achieve the standards that both we and the
7 department expect.

8 MS. CONNERY: Well, I appreciate your
9 optimism.

10 MR. McCONNELL: If I wasn't clear about
11 that, I want to make sure I'm absolutely clear. The
12 things that we -- the operations that we actually --
13 Ms. Lebak actually allows and the Laboratory allow
14 to go on an operation activity-by-activity basis
15 have to meet our standards. We would not allow the
16 work to go on if they didn't meet our standards.
17 There are some things where we don't allow work
18 right now because they don't meet our standards and
19 that set -- because that set exists, we put out the
20 metric that you alluded to.

21 MS. CONNERY: I appreciate the fact that
22 you are willing to come out and call it red. You
23 talked about the hiring that has been done, and
24 you've also lost six criticality specialists in the
25 past 12 years, and if you're replacing them with

1 people with less years of experience, that's
2 certainly not an equivalency if you replace six for
3 six, and I know that you appreciate that.

4 It is a crucial area for you to be able to
5 move forward. You talk about the vaults and being
6 able to put material in the vaults you had need to
7 have that crit calculation done to do that, and so
8 it is hampering you in addition being a safety
9 challenge.

10 So I guess having gone through this in
11 2013, are there any lessons that you have taken from
12 2013 that you're applying now in order to be able to
13 ameliorate this problem?

14 MS. LEBAK: One thing to note here, the
15 skill set is kind of at a premium across the
16 complex. And so when we receive -- or the
17 Laboratory hires five new people, we're basically
18 cannibalizing from other sites. And if our folks
19 leave, then they're probably going to another one of
20 our sites.

21 So the Laboratory petitioned us to work
22 with them on some retention programs for the crit
23 safety analysts, and we did that. We said this is
24 extremely important. It's a finite number of people
25 with a specialized experience, and we work with the

1 lab, and they -- we approved the program that they
2 asked for our approval on through the contract. And
3 then they gave it some run time and it still wasn't
4 yielding the desired result. So they came back to
5 us a second time and said, "We want to revamp the
6 program. It's not having the desired effects."

7 And so at that time they also included
8 some of the safety basis positions, which is another
9 kind of unique set in the Department of Energy, and
10 so safety basis analysts are often, you know, moving
11 around, and it's a long training program; and to get
12 the people with some experience and the requisite
13 training, it can take a while.

14 So anyway, we worked with the Laboratory
15 and approved that recently for some of the crit
16 analysts and the safety basis analysts. The
17 laboratory is also looking beyond just, you know,
18 cannibalizing from other sites and this retention
19 program. And they're starting to work with a
20 handful of the universities and to try and, you
21 know, grow the skill set indigenously from the
22 universities.

23 So, Rick, I don't know if you want to jump
24 in, but definitely we've tried to work this issue,
25 you know, hand in hand because it is a -- it's a

1 valuable skill set for these analysts, and we
2 require them for our work.

3 MR. KACICH: So I'll just add -- and I'll
4 start with acknowledging the high validity of your
5 initial comment about the fact that it's not just
6 people but they need to be capable of doing the work
7 that we need them to do.

8 So in addition to what Ms. Lebak covered,
9 beyond the raw numbers of people that we have, the
10 other opportunity we're in the midst of exploiting
11 is improving the efficiency of the work they can do.
12 So some of these infracted cases that Mr. McConnell
13 just talked about, we're going to have a much more
14 efficient way where a small number of analyses will
15 encompass a large number of infracted cases. So
16 that's the other lever that we're using to improve
17 the ability of our existing workforce, of whatever
18 size it has, to contribute to improving the score
19 card that Mr. McConnell summarized.

20 MR. McCONNELL: If I might just add one
21 more thing. This is a broad problem. I've told my
22 rising college senior that if he wants job security
23 and a high-paying job, he might want to think of
24 becoming a criticality safety analyst. We need
25 people for Los Alamos. We need people for Oak

1 Ridge. We need federal people to do this work, and
2 it's all the same pool. And so what we really need
3 to do is increase the overall size of the pool.
4 Thankfully, due to some previous recommendations of
5 the Board from the last decade, we have a nuclear
6 criticality safety program which is run out of my
7 office where we annually spend, you know, a few tens
8 of millions of dollars to make sure we sustain a
9 criticality safety hands-on training program to both
10 train the new analysts at a very deep level but also
11 to get appreciation of first-line supervisors,
12 managers. Certainly our staff goes and I think some
13 your staff, perhaps even some of you, have attended
14 some of our training at the more awareness level;
15 that that is necessary in order to increase the
16 overall pool of this very critical resource so that
17 the entire department spends less time just trying
18 to hire away each other's experts.

19 MS. CONNERY: The Chairman's giving me the
20 hook, but I just want to say that I do appreciate
21 the fact that we're cannibalizing across the sites,
22 and I think I might have stolen one of your crit
23 specialists recently.

24 MS. LEBAK: That does come to mind.

25 MR. McCONNELL: The former head of the

1 program I just talked about.

2 MS. CONNERY: But I would say it would be
3 helpful to maybe consider whether or not you should
4 come up with a pool of specialists that could be
5 deployed across the sites in case of a critical need
6 at a future time.

7 CHAIRMAN SULLIVAN: We promised the public
8 they'd get their chance at 8:30, and it's now 8:36.
9 Mr. Santos, did you -- you're good?

10 MR. SANTOS: Thank you.

11 CHAIRMAN SULLIVAN: Okay. All right.
12 Well, then, I'd like to thank the panelists for
13 patiently enduring our questions and at this time
14 I'll give you a minute if you want to step off the
15 stage before we begin the public comment section of
16 this hearing.

17 At this time the Board would like to
18 provide an opportunity for comments from interested
19 members of the public. A list of those speakers who
20 have contacted the Board was posted at the entrance
21 to the room, and I have a list here where people
22 have signed up. I'm going to read from that list
23 just so that everybody has an understanding of who's
24 on it and where they fall -- if they're on it, where
25 they fall in the sequence. And I apologize in

1 advance if I mispronounce anyone's name.

2 So first is Jay Coghlan. Second, Tris
3 Deroma. Number three, Greg Mello. Number four,
4 Chris Fischahs, F-I-S-C-H-A-S. Number five, Scott
5 Kovac. Number six, George Anastas. Number seven,
6 Marissa Naranjo. Number eight, Anna Hansen. And
7 number nine, Janet Greenwald.

8 So to give everyone an opportunity, I ask
9 that speakers limit their comments to five minutes.
10 If there's additional time at the end, we will
11 circle back and provide anyone else an opportunity
12 to take up the extra time from what we have
13 allotted.

14 Remarks should be limited to comments,
15 technical information, or data concerning the
16 subject of this public hearing. Board members may
17 question anyone providing comments to the extent
18 deemed appropriate, and if there are any written
19 statements, we'd be happy to accept those for the
20 record.

21 So with that, I'd like to ask the first
22 speaker to come forward. And as each speaker comes
23 forward, if you are representing a particular group
24 or if you're simply representing yourself as a
25 citizen of Los Alamos or a citizen of New Mexico,

1 then just please so state.

2 So the first person is Jay Coghlan.

3 MR. COGHLAN: I'm Jay Coghlan with Nuclear
4 Watch New Mexico. First of all, I want to state my
5 appreciation for the Board. Thank you for this
6 opportunity. And to illustrate how I'm aging, I've
7 been following the Board since the late 1980s. Your
8 efforts are very much appreciated.

9 Now, I'm going to start by observing that
10 in the late 19- -- or excuse me -- the first half of
11 the 1990s, the Department of Energy conducted what I
12 considered to be a public relations campaign
13 claiming that pit production at Los Alamos would
14 always be safe and that PR program was caused or
15 needed because of the notorious Rocky Flats plant.
16 And it's only by good luck that Denver was not
17 irradiated in the 1969 Mother's Day fire and that
18 the roof to Building 771 did not collapse.

19 But I'm cynical and have grown more
20 cynical over time about these proclamations that
21 plutonium pit production would always be safe at
22 Los Alamos. And I think that some of the past and
23 recent events illustrate my point.

24 The first thing I'm going to do is credit
25 a former NNSA nuclear safety officer at the

1 Los Alamos site office that was driven to become a
2 federally protected whistle-blower. It's the late
3 Chris Steele. But for example, he pointed out how
4 Los Alamos was still taking credit for the fire
5 suppression system after the complete collapse of
6 PF-4 in the event of a severe seismic event.

7 And then building from that, we have the
8 recent fire just a couple of months ago, which, of
9 course, initially was played down in the public.
10 Later an ambitious or good reporter here came out
11 with some of the details that pointed out that that
12 fire was more serious than initially portrayed. We
13 have the simple fact that PF-4 was shut down for
14 more than three years because of nuclear criticality
15 safety concerns.

16 And then I could offer more evidence, but
17 I'll just close with the fiasco with WIPP that, as
18 you all know, was generated -- or was caused by a
19 radioactive waste barrel generated by Los Alamos.
20 And all of this gives ample cause for concern about
21 how safe future plutonium pit production will be at
22 Los Alamos.

23 Now, I want to be practical. I want to
24 make some specific recommendations to the Board, and
25 I'll start with the easy ones and build up to the

1 more difficult ones. But to begin with, I think the
2 Board should very much insist upon robust, active
3 confinement systems that will withstand the design
4 basis earthquake. And Los Alamos and other NNSA
5 sites have long had a history of resistance to that.
6 But I admire the Board's constantly sticking up for
7 that very point and hope that you'll do so on into
8 the future.

9 Another recommendation -- and this is
10 something that has dismayed me over the years, but I
11 will state that Los Alamos has gotten better. Like
12 a decade ago the Lab was woefully behind on having
13 updated safety basis. As I said, they've gotten
14 better, but I believe one of the most crucial things
15 that you could do to protect both the occupational
16 worker and the public is to verify that indeed the
17 laboratory is absolutely up to date in its annual
18 formulations of the safety basis.

19 Let's see. My third recommendation --
20 and, again, I'm getting -- I'm ascending to the more
21 difficult recommendations. I think the Board should
22 be charged or somehow assume the charge to
23 certify -- and I'm suggesting a formal
24 certification -- that all nuclear safety -- or all
25 criticality safety issues have been fully resolved.

1 As you all know, these issues have been going on for
2 years and prompted the multi-year shutdown of PF-4.
3 And there's actually some precedence for this
4 certification actually being a required element.
5 I'm going to credit my colleague, my fellow
6 colleague, Scott Kovac, for pointing this out to me.
7 But the 2009 Defense Authorization Act actually had
8 a mandate that the safety board had to certify that
9 the design of the CMRR at that stage was seismically
10 safe.

11 Now, I'm going to say some things that I
12 know are beyond your purview, and obviously you all
13 just can't self-declare that mandate. Congress
14 would have to do it. But I hope we could have
15 something similar to that situation back in 2009.

16 CHAIRMAN SULLIVAN: Mr. Coghlan, you're at
17 five minutes. Can I ask you to wrap up, please?

18 MR. COGHLAN: I will wrap up with my most
19 difficult suggestion.

20 I urge you all to look at the proclaimed
21 mission more closely. There's been a lot of talk
22 about how mission drives material-at-risk. Now, I
23 know I have to be brief. The legislation, section
24 3113, of the 2015 Defense Authorization Act
25 mandating expanded plutonium pit production was

1 written by a staff member of the House Armed
2 Services Strategic Forces subcommittee. He's from
3 Sandia. I will submit to you that much of this is
4 the tail wagging the dog. It's rather convenient
5 for the Laboratory to have this congressional
6 requirement.

7 Furthermore that requirement -- I will
8 close, Chairman -- furthermore that requirement is
9 to produce pits for the interoperable warhead that
10 the Navy doesn't want, and I know that because I
11 have a Navy memo.

12 CHAIRMAN SULLIVAN: Thank you. Thank you.
13 We're at six minutes, and I'd like everybody else to
14 come, and if there's time you can provide that at
15 the end.

16 MR. COGHLAN: I will -- we will submit
17 written comments that will be more comprehensive.
18 But thank you again.

19 CHAIRMAN SULLIVAN: Thank you. Tris
20 Deroma.

21 MR. DEROMA: That was a mistake. I'm just
22 a member of the press.

23 CHAIRMAN SULLIVAN: Okay.

24 MR. DEROMA: I don't know how I ended up
25 on the list.

1 CHAIRMAN SULLIVAN: All right. We'll move
2 on. Greg Mello, who I know is not a mistake.

3 MR. MELLO: Yes. Good evening. Nice to
4 see you all again, and thank you so much for coming
5 out here.

6 CHAIRMAN SULLIVAN: And you represent?

7 MR. MELLO: The Los Alamos study group.

8 I want to refer to Mr. Hamilton's onion,
9 and I think that's where we should start. When we
10 talk about the technical safety issues, we are at
11 the outer layer of the onion. And we have -- Jay
12 has introduced the issue of the uncertainty about
13 missions. I would concur with all that he said
14 there.

15 The missions which are driving these
16 requirements at PF-4 are contested and often
17 disrespected by members of Congress, let's say.
18 By -- Jay said the Navy doesn't really want
19 interoperable warhead number 1. The Air Force has
20 also said in meetings of the Nuclear Weapons Council
21 that they don't really want the interoperable
22 warhead, either. I think I mentioned this to you
23 guys in Washington.

24 So we have no actual need to make pits;
25 not now, not in the foreseeable lifetime of the PF-4

1 facility. Many people, knowledgeable people, talk
2 about the lack of mission need for ARIES. ARIES is
3 kind of a hobbyhorse, people say, and in that we
4 would concur because MOX, the MOX project is itself
5 its own little onion of -- it's a self-licking ice
6 cream cone of its own.

7 The material purification processes at
8 LANL with their associated -- what was that -- the
9 economic limit -- discard limit, those are also
10 contested and the scale and intensity of those
11 operations are also something that could be looked
12 at.

13 All told, Los Alamos PF-4 suffers from a
14 kind of a mission greed, you might say, which is fed
15 from the congressional committees through the
16 revolving door personnel, as Jay mentioned, but it
17 goes beyond that as well. NNSA as a whole, as GIO
18 has said many times in many places, has much more
19 mission than it has dollars to fulfill. But it's
20 not just dollars; it's capacity, management
21 capacity. It's skills, as we've heard, with
22 criticality. Overall NNSA will be heard here
23 tonight. NNSA is looking to cut back somewhere.
24 Their vast number of missions which are going
25 forward have cost overruns and they suddenly realize

1 they're much more complex than they actually
2 thought.

3 So what we heard here tonight is the first
4 official public discussion of disinvestment in PF-4:
5 How we can cut back on safety class, fire
6 protection, cut back on safety class, active
7 ventilation system. We've heard that the seismic
8 structural aspects of the facility are just fine.
9 Well, I don't really think -- I think, Mr. Sullivan,
10 I think you said last fall that that's not assured
11 in your letter closing out one of your
12 recommendations.

13 What we -- right now there's confusion at
14 NNSA. They don't exactly know what they want to do
15 or why or how. What we see and hear here tonight is
16 complexity and confusion. That's dangerous, and it
17 will lead to fiscal waste and safety problems down
18 the road.

19 We also hear a lot of partial truths,
20 euphemisms, evasions. Part of that is
21 classification, but part of it is just because
22 people don't know exactly what they're doing. So
23 we've been around a long time. My involvement with
24 the site started in 1984. There's changing times,
25 changing stories. In 1996 DOE said that Los Alamos

1 could make 50 pits per year without investing
2 anything in capital, any kind of capital expense.
3 And that's the basis of which Los Alamos got the pit
4 production mission over Savannah River.

5 The risks -- let's see. The --

6 CHAIRMAN SULLIVAN: Mr. Mello, you're
7 almost at five minutes.

8 MR. MELLO: Okay. The -- we've heard
9 about the rare design basis earthquake generating
10 the design basis accident. It's unlikely to be that
11 rare extreme accident that shuts down PF-4 in the
12 end. The problem will be a concatenation, ramifying
13 compensatory measures and failure to invest in the
14 facility as it should be invested in. There's
15 always been from the inception of the AEC all the
16 way through a tendency to run away from problems,
17 disinvest and build a new thing. And I submit that
18 that's part of what we're seeing here tonight,
19 because it gets very difficult.

20 And I know I'm out of time. I appreciate
21 your patience, and if there's time, I'd like to
22 continue later.

23 CHAIRMAN SULLIVAN: Thank you.

24 The next speaker is Chris Fischahs, who
25 will hopefully tell me how to pronounce his name.

1 MR. FISCHAHS: "Fish-us."

2 CHAIRMAN SULLIVAN: Fischahs.

3 MR. FISCHAHS: Yeah, a resident of
4 Los Alamos, New Mexico.

5 Dear Chairman Sullivan and members of the
6 Defense Nuclear Facilities Safety Board. My name is
7 Chris Fischahs, and I'm here to speak as a resident
8 and concerned citizen of Los Alamos, New Mexico.
9 These views are not to be mistaken as views of the
10 Los Alamos field office and/or NNSA.

11 Tonight I'm here to express my concerns
12 with the low-level waste water treatment facility
13 under construction at LANL's Technical Area 50. The
14 LLW treatment facility, LLW, is a defense nuclear
15 facility within your oversight responsibilities, as
16 I understand it.

17 LLW is a new less-than-hazard category 3
18 DOE nuclear facility which is being built to replace
19 in part the 50-year-old radioactive liquid
20 wastewater treatment facility where I worked for
21 five years as a cognizant systems engineer.

22 When the original LLW design was put out
23 for construction bid, it included installation of an
24 ASME AG-1 code on nuclear air and gas treatment
25 compliant HEPA filtration unit in buildings' exhaust

1 ventilation system. HEPA filtration is used to
2 filter airborne radioactive particulates from air
3 prior to exhausting it outside as to mitigate the
4 radiological consequences to the public, collocated
5 workers, and the environment.

6 I continue to believe that it is a sound
7 and reasonably achievable engineering principle to
8 install an ASME AG-1 compliant HEPA filtration unit
9 in the LLW exhaust ventilation system. Without it,
10 there is no engineered control to remove radioactive
11 particulates from the building air prior to it being
12 discharged. This failure to maintain confinement of
13 radioactive materials would appear to be contrary to
14 any reasonably conservative design requirement,
15 especially for a new DOE nuclear facility.

16 The unfiltered exposure potential from LLW
17 radioactive releases could be analogous to the
18 consequences from WIPP radiological release
19 whereupon station 1 had 3 millirem. Installation of
20 a HEPA filter unit in the nuclear facility's exhaust
21 ventilation system would lower this public and
22 worker exposure and release to the environment
23 99.97 --

24 SPEAKER FROM THE FLOOR: We can't hear you
25 because you're not speaking into the mic. It needs

1 to be closer to your mouth.

2 Thank you.

3 You need to move it up to your mouth,
4 yeah, and speak closer to it.

5 MR. FISCHAHS: And release to the
6 environment by 99.97 percent, the efficiency rating
7 of HEPA filters for radioactive particulate removal.
8 At approximately 1 percent of the total project
9 cost, inclusion of the HEPA filtration unit on a
10 \$50 million plus facility to provide confinement of
11 airborne radioactive confinement appears to be a
12 reasonable cost to protect the public, workers, and
13 the environment.

14 DOE Order 458.1, radiation protection of
15 the public and the environment, requires the as low
16 as reasonably achievable (ALARA) process to be
17 applied to the design of facilities that expose to
18 public or the environment to radiation or
19 radioactive material. Obviously, this is ALARA
20 requirement applies to the LLW also. Failure to
21 install a HEPA filtration unit in the LLW exhaust
22 ventilation system would appear to be contrary and
23 inconsistent to the ALARA process and principles.
24 The ALARA process is also a Code of Federal
25 Regulations requirement as defined in 10 CFR 835,

1 occupational radiation production. Similarly, 10
2 CFR 830 subpart A, quality assurance requirements,
3 requires the use of sound engineering principles and
4 appropriate standards in the design of nuclear
5 facilities. Elimination of the ASME AG-1 nuclear
6 filtration system from the LLW design would seem to
7 be inconsistent with these CFR requirements.

8 My recommendation: Consistent with 10 CFR
9 830 and 835, DOE Order 458.1 and the lessons learned
10 from the WIPP radiological accident, I believe that
11 installation of an ASME AG-1 compliant HEPA
12 filtration unit in the LLW exhaust ventilation
13 system should be considered a reasonably achievable
14 design feature. As such, I ask for your continued
15 support in ensuring that consequences to the public,
16 workers, and the environment from radiological
17 releases from LANL's defense nuclear facilities,
18 including its radiologic nuclear facilities, are
19 kept as low as reasonably achievable.

20 If you have any questions regarding this
21 concern, please let me know, and thank you.

22 CHAIRMAN SULLIVAN: And I timed you at 4
23 minutes and 58 seconds, so you get extra credit.

24 Thank you.

25 Next on the list, Scott Kovac.

1 MR. KOVAC: Thank you, Mr. Chair and
2 Member of the Board. My name is Scott Kovac. I'm
3 with Nuclear Watch New Mexico here in Santa Fe. We
4 support safe monitored storage of radioactive waste
5 as a matter of national security and environmental
6 protection. However, this should not be interpreted
7 as support for more nuclear weapons or pit
8 production nuclear power or the generation of more
9 nuclear waste. In our view, the best way to deal
10 with the environmental impacted of nuclear waste is
11 not to produce it to begin with.

12 I'd like to have -- I have a summary of
13 some of my suggestions here. First off is, any
14 expanded pit production schedule must prioritize
15 health and safety over any hypothesized need for
16 pits.

17 We should have this hearing again in 2026,
18 when all the buildings and all the remodels of the
19 existing buildings of LANL that support pit
20 production are complete. An active containment --
21 active confinement ventilation system must be in
22 place and working. Do not make any pits until all
23 the safety programs are approved and operational,
24 and until the vault and all the gloveboxes are
25 de-inventoried.

1 The time for LANL to get away with "We're
2 working on it" or "We're making the plan" are over.
3 LANL has a long history of not following through on
4 corrective action measures. In addition to this, a
5 new management and operating contractor for LANL
6 will come into place within the next couple years.

7 We didn't talk about that today, but new
8 organizations will be inherently less safe as they
9 get up to speed.

10 There are two new radioactive waste
11 facilities: The transuranic liquid waste treatment
12 facility upgrade project and the radioactive liquid
13 waste facility must be completely working before any
14 new pits are made. Additional waste storage at
15 TA-55 must not be allowed.

16 I do appreciate your work on the active
17 confinement ventilation systems. I looked it up. I
18 went back to July 2005 where the Board -- and this
19 is a quote from one of the weekly reports -- the
20 Board clearly stated its position that a reasonable
21 upgrade of the existing active confinement
22 ventilation system is the preferred safety class
23 alternative. And again in December 2005 where the
24 Board stated the TA-55's dominant nuclear safety
25 issue, which is the open -- which is the still open

1 question on the effectiveness of the passive
2 confinement strategy.

3 So it is a shame that these systems or
4 these active confinement ventilation systems are not
5 funded. And so now they've gone back to, like --
6 here's a report from January 2017, earlier this
7 year, that a -- notable outyear activities include
8 identifying the totally seismic -- identifying the
9 totality of the seismic vulnerabilities that began
10 in 2008 and an effective -- and the active
11 confinement ventilation system.

12 Back to completing all buildings and
13 programs. There's a couple of things. The PF-4
14 equipment installation phase 1 sub project, which
15 is, you know, decommissioning and squeezing more
16 capabilities into PF is not scheduled for completion
17 until 2022.

18 The PF-4 and equipment installation phase
19 2 project, more of the same, not scheduled to be
20 completed until 2026. These are -- these have to be
21 finished before any pit production is started. The
22 two new radioactive waste facilities, the
23 transuranic liquid waste treatment facility and the
24 radioactive liquid waste facility must be complete
25 before any new bids are made. The transuranic

1 liquid waste treatment facility upgrade project is
2 due to be completed in 2022.

3 THE WITNESS: Mr. Kovac, you're at five
4 minutes. If I could ask you to wrap up, please.

5 MR. KOVAC: Okay. Thank you. The
6 radioactive liquid waste treatment facility is due
7 to be closed in 2018. And I'll just wrap it up by
8 saying, you know, the Laboratory has plans, and as
9 mentioned even earlier today, that the plan to store
10 transuranic waste outside of TA-55, and so we can't
11 allow that either. Thank you.

12 CHAIRMAN SULLIVAN: Thank you.

13 The next speaker is George Anastas.

14 MR. ANASTAS: Good evening. Welcome to
15 New Mexico. My name is George Anastas. I'm a
16 citizen. I'm a professional nuclear engineer
17 registered in the state of California. I want to
18 thank the staff for the report for this particular
19 hearing plus the report that they did, the staff
20 issues paper dated July 2, 2013, "Criticality Safety
21 of Los Alamos." I'm going to address five points
22 this evening, but I will follow up with a written
23 statement for you all.

24 First of all, I spent several days
25 connecting dots regarding criticality safety at

1 PF-4. And I started Friday, and I ended up Sunday
2 afternoon just before the basketball game. I threw
3 my hands up in the air. There were too many dots.

4 One dot -- several dots -- really got me
5 concerned. First of all, fire water intrusion into
6 nonsealed containers would lead to a criticality.
7 And I think the Board can make some recommendations
8 regarding that.

9 The second item is that a number of
10 personnel violating posted quantities of special
11 nuclear materials on carts and in gloveboxes --
12 that's a no-no. That's got to be one of the
13 sacrosanct criticality issues that must be taken
14 care of.

15 The third item. There probably -- this
16 PF-4 is 30 years old. So I'm going to guess there
17 are unknown liquids in discarded process equipment
18 in the facility. I'm concerned about MUF, which is
19 material unaccounted for, in these pieces of
20 equipment.

21 Additionally, the numbers, the quantities
22 of plutonium-239 are not given with any error bars
23 associated with it. And in my experience in fuel
24 fabrication facilities, you always have an error bar
25 indicating the error in the particular measurement.

1 So in fact, if you look at material unaccounted for,
2 material in discarded process equipment, there may
3 be more than -- I hate to say this -- 1.8 metric
4 tons of 239 on the first floor. That's a lot of
5 plutonium.

6 The next item is that Los Alamos makes
7 good statements about the DSA. And I would
8 recommend that someone independently not review the
9 DSA but review the assumptions in the DSA. One of
10 the major problems with DSAs are that the proponent
11 uses annual average meteorology. Well, there's no
12 such thing in the real world as annual average
13 meteorology. You should look at the worst
14 meteorological conditions, the worst Chi over Q in
15 the parlance of meteorologists, and use that in your
16 action evaluation rather than using the average wind
17 speed.

18 Last item, then I'll shut up. Oh.
19 Mr. Chairman, you made the point: One earthquake in
20 10,000 years is an attempt using probabilistic risk
21 assessment to say that what happened yesterday
22 should not have happened within the next 10,000
23 years. PRA just says it's likely or it's unlikely.
24 It can happen today. It can happen tomorrow. And
25 PRA should not be used to provide a false sense of

1 security, much like what happened at Fukushima with
2 the underwater landslide and the tsunami which
3 hadn't occurred in 10,000 years or a thousand years.

4 Thank you very much.

5 CHAIRMAN SULLIVAN: Thank you. That was 4
6 minutes and 50 seconds. So you're going to give Mr.
7 Fischahs a run for most timely.

8 Our next speaker is Marissa Naranjo.

9 MS. NARANJO: Thank you. (Speaking Tewa.)
10 Good afternoon. My name is Marissa Naranjo. I'm a
11 tribal member of Santa Clara Pueblo, co-founder of
12 our Santa Clara Pueblo Youth Council and also a
13 youth representative for the Community for Clean
14 Water.

15 First, I'd like to say that I'm very
16 disappointed and I think that it's highly
17 disgraceful that the LANL admin that were here today
18 left before hearing all of our concerns and
19 comments, and that it's that lack of personal
20 accountability to the health and safety of our
21 public and surrounding tribal communities that
22 brought me here today to remind you all that we are
23 here on pueblo land.

24 LANL has only been here for a little over
25 five decades, and now there's an entire economy

1 built off the exploitation of our people. It's
2 extremely difficult to sit here and listen to LANL
3 explain that the hazard mitigation actions they are
4 taking for the possibility and probability of fires
5 and earthquakes on our ancestral homelands, knowing
6 that there were already over 400 hazard waste
7 violations in 2015 and over 100 in 2016. Every
8 family in our community, my family included, has a
9 member that has passed away as a result of cancer,
10 being exposed to the radionuclides that come from
11 LANL. Both my great-grandma and my grandma died of
12 thyroid cancer.

13 Our air, water, and soil and our food has
14 been contaminated, and our ancestral lands have been
15 desecrated, and now they're talking about increasing
16 pit production and the possibility of building new
17 facilities.

18 My greatest fear with regard to this whole
19 issue is that if LANL isn't held accountable and
20 told to stop, that it will expand and who knows --
21 who knows how much, that another five decades from
22 now another youth from our community will be
23 standing up here trying to advocate for the health
24 of our elders and our entire communities.

25 So I urge you all just to help hold them

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1 accountable and stop what they're doing to us.
2 We're some of the most vulnerable communities and we
3 don't have very much to stick up for ourselves. So
4 please do what you can to help us.

5 CHAIRMAN SULLIVAN: Thank you for your
6 comments.

7 Our next speaker is Anna Hansen.

8 MS. HANSEN: Good evening, Chairman and
9 Commissioners. Thank you very much for coming to
10 our community. I support everything that has been
11 said so far, and especially for our pueblo brothers
12 and sisters and their land, and especially for LANL
13 leaving and not listening to the comments here.

14 I am a Santa Fe County Commissioner. I am
15 a member of the Buckman Direct Diversion. I am a
16 former chair of Concerned Citizens for Nuclear
17 Safety from 1999 to 2004. I have a long, long
18 history with LANL. I have lived here for over 45
19 years. So I have watched what happened to our
20 community for all of that time.

21 As a county commissioner, my first concern
22 is for our water and our people and being
23 contaminated. LANL continually denies that there is
24 poison in our water. I am concerned. That is a
25 very real issue to me, plutonium in the Rio Grande.

1 And even though it is a heavy metal and it falls to
2 the bottom and we have created the diversion plant
3 and the diversion where we can stop the water coming
4 in, there are still contaminants constantly coming
5 off of that mountain, not to mention the chromium
6 plume that is not cleaned up that is approaching San
7 Ildefonso Pueblo land, probably has already moved
8 onto it.

9 So we have numerous, numerous issues that
10 need to be addressed. Why -- why -- are we building
11 a Plutonium Facility, another one -- and we should
12 stop now -- on a mesa on the edge of a canyon with
13 seismic and fire everywhere. This is like -- does
14 not make sense in any logical person's mind to have
15 a Plutonium Facility that is in a place where there
16 is known fire and known earthquakes.

17 So as an elected official and as a member
18 of the Santa Fe County Commission and that my county
19 borders LANL, I would request that you connect and
20 talk to us more often. I have left my card with the
21 people at the front desk.

22 We want to be informed. I am grateful
23 that you are here. You have at least addressed some
24 of the issues that have happened in the last 40
25 years up there and have begun to make it a safer

1 facility, but it's still not safe. When they talk
2 about "It's safe," those are words. Those are not
3 actions. And what I want are actions. I want to
4 know that when a worker is -- on April 19 a fire
5 broke out in the Plutonium Facility. Three workers
6 placed the containment of unlabeled waste containers
7 into plastic bags. The mixture contained piles --
8 materials that spontaneously ignited when exposed to
9 air, a fire ensued, one worker received
10 second-degree burns in both hands after placing the
11 bag into a metal container located on a metal cart.
12 He pushed the cart towards the front of the room
13 away from the gloveboxes where the plutonium is
14 handled and snuffed out the fire with a hand-held
15 fire extinguisher. You know that.

16 But there have been other incidences that
17 are not reported. And I can list them if you would
18 like, but I'm sure that you know that because I am
19 taking some of this stuff from your site.

20 So we have growing concerns, you know.
21 Their basic chemistry at LANL -- the consequences,
22 you know, with the fire and other issues.

23 I am also concerned about Highway 599,
24 which is the route -- WIPP route through our
25 community. That now has become populated with

1 people because that's not advertised as a nuclear
2 highway, and that's what it was built for, and it
3 was built to take waste off of the mountain, and it
4 needs to be protected. And that route was built by
5 you, or the federal government, to protect us as
6 citizens, and now development is continuing to
7 happen there because the perfect opportunity without
8 that being acknowledged. And I want that
9 acknowledged. I want that information made aware.
10 And as waste comes off of the mountain and off of
11 the hill and along that highway, I want those
12 drivers to be certified. I want them to be, you
13 know, the highest quality and training.

14 CHAIRMAN SULLIVAN: Excuse me.

15 MS. HANSEN: You're talking -- okay. I'm
16 sorry.

17 CHAIRMAN SULLIVAN: You're over five
18 minutes and so if you could please --

19 MS. HANSEN: Okay. I thank you. But I
20 think I made a number of my points, and I will try
21 and get this into writing. But I really appreciate
22 you being here, and thank you so much for listening
23 to all of us and hearing our concerns. Thank you.

24 CHAIRMAN SULLIVAN: Thank you.

25 All right. The final person who is on our

1 signup list is Janet Greenwald.

2 MS. GREENWALD: Hi. I'm Janet Greenwald,
3 and I am co-coordinator for Citizens for
4 Alternatives to Radioactive Dumping, or CARD. It
5 was a very old group that was founded in 1978. It's
6 a grass roots group. It's statewide.

7 In Albuquerque now we're drinking quite a
8 bit of plutonium. It's below regulatory concern,
9 but it's above the amounts that are recommended by
10 progressive physicists for the pregnant woman and
11 the young child.

12 My husband and I belong to the Heron Lake
13 Sailing Club, and one of the co-members there was a
14 man whose whole job was to trace the plutonium that
15 comes from Los Alamos and enters the river, the Rio
16 Grande. And he told us that not to worry because
17 most of it precipitates out in Cochiti Lake, but
18 there's no warning in Cochiti Lake. I hear people
19 say all the time, "I'm going sailing there. I'm
20 going fishing there, I'm going..." I don't know.
21 It's -- our whole state is a case of environmental
22 injustice when it comes to the nuclear industry. I
23 raised my children in Dixon, New Mexico, which is
24 directly downwind from Los Alamos. After the Cerro
25 Grande fire, the New Mexico Environment Department

1 came and said, "There is cobalt in your plums and
2 there is CCM in your broccoli, but not to worry
3 because on the national average, you won't get
4 enough to cause contamination." But you know, when
5 you're living in the country and your broccoli comes
6 in, you don't eat the average amount that the
7 American -- average American eats every week. You
8 eat tons of broccoli. And shortly after -- a couple
9 of years after the Cerro Grande fire, one of my
10 friends in Dixon died of cancer, and she was a
11 vegetarian that only ate out of her garden. And now
12 in the valley above there and Ojo Sarco, I have a
13 young friend who's suffering from a nerve disease
14 that sounds very like nerve diseases that I've run
15 into, workers in Rocky Flats, you know. There were
16 more nerve diseases among Rocky Flats workers than
17 there was cancer, even though there was lots of
18 both.

19 Up above Dixon in Ojo Sarco and the
20 community above that, La Joya, there's a large
21 number of cancers, and there's a man up there who's
22 documenting them. He tells me that one out of every
23 seven people now is dying of cancer up there.

24 Also the mountain lake up there has so
25 much cesium around it that it's on the border of

1 being an EPA site. We don't know that that cesium
2 came from Los Alamos because you can't fingerprint
3 cesium, but it seems kind of obvious. Those lakes
4 are directly downwind from Los Alamos and just a
5 little above the elevation of Los Alamos.

6 So also Dixon and that area is considered
7 the organic farms of choice in New Mexico, the
8 organic bread basket, you could say.

9 So my request is: Different citizens
10 groups have tried to do monitoring in both Ojo Sarco
11 and Dixon, and they just didn't have everything it
12 took. And I feel that if there was some funding for
13 monitoring in these downwind communities or
14 down-gradient communities like Santa Clara, that
15 people might be able to sleep more easily at night.
16 I'm constantly fearful for my grandchildren and my
17 children, who live in that area that I know has been
18 contaminated. I mean, our environment department
19 admitted it to us.

20 I want to thank you for being concerned
21 about our safety here in New Mexico. Obviously very
22 little concern from the federal government. And as
23 I say, I think the whole state at this point is an
24 environmental justice area. And if there is any
25 environmental justice, I'm hoping that someone will

1 note that. Thank you very much.

2 CHAIRMAN SULLIVAN: All right. Thank you.

3 So that completes the list of speakers who
4 signed up. Is there anyone else in the room who has
5 not spoken yet who would like the opportunity to
6 speak? I see a hand over here and another one over
7 there. So if I can ask those individuals -- first
8 this woman on the left, and then the gentleman on
9 the right.

10 Please identify yourself and I ask you to
11 keep your remarks to five minutes.

12 MS. SANCHEZ: Okay. Give me a thumb when
13 it's time. My name is Kathy Wan Povi Sanchez. I'm
14 from San Ildefonso Pueblo. I'm not speaking for the
15 pueblo, but I am an employee of Tewa Women United,
16 and I was going to submit a written comment but then
17 I'm compelled to just speak now, too, as well,
18 because we are the most earth-impacted because
19 Los Alamos was flopped into our sacred lands and I
20 would like to note that Los Alamos sits on Jemez
21 Plateau, which is at the rim of a dormant volcano
22 and I think it's just crazy that the continuation of
23 a nuclear pit production facility sits on the rim of
24 a dormant volcano because there's still geothermal
25 activities happening there and because the Storage

1 Area G has been located there since the onset that
2 the contamination has seeped into our aquifer, and
3 so there is a plume there and alongside the other
4 area, and they're going to probably merge our --
5 probably already have -- is the chromium plume that
6 is in the other canyon area. And in order to
7 mitigate that, the intelligence of the lab is saying
8 that they're going to frack the water out from
9 there, meaning there's going to be active movement
10 of supposedly taking out the upper layer of
11 contaminated water and then clear -- cleansing it or
12 cleaning it up enough to land applications of it or
13 either put it back into it, meaning that if nothing
14 happens that is not connected to any other
15 activities, meaning that if there's active movement
16 of water that is being sucked out and sucked back
17 in, you're creating a movement and if you have
18 seismic activities, you're already setting up the
19 active vulnerability of tufa, which the plateau is
20 mainly made out of, of concentrated ash from the
21 volcanic activity. So you're not sitting on solid
22 dirt. You're sitting on very porous material of
23 ancient volcanic ash and wood burning.

24 And I have lived up in the pueblo all my
25 life and I've seen two drastic fires that have come

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1 into the boundaries and my question was that our
2 native firefighters were the ones that have -- the
3 other firefighters pulled out of there because they
4 knew the contamination of the fires was different.
5 It had a lot of nuclear pollution materials in that
6 fire and it was glowing differently and it heats up
7 differently. So they left and our native
8 firefighters stayed.

9 So then my question was: Well, doesn't
10 the Lab even have its own firefighters? No. It's
11 the State and it's the -- that is furnishing the
12 firefighters, and they're volunteer. Because of
13 those fires were being fought for the Lab and the
14 Lab wasn't permitting them to come onto the
15 facility, there was at that very moment of that fear
16 and trauma that we faced that we could have had a
17 nuclear catastrophe just there within two fires.

18 And so I think the safety of the people,
19 the vulnerability, also plays on the environmental
20 justice of that trauma, trauma that we're fearful,
21 trauma that something is going to happen because
22 there's human miscalculations, mishandling,
23 inappropriate follow-through. The reports I've been
24 watching and receiving is that it's a lot of
25 paperwork, it's a lot of safety on paper, but

1 action -- what is actually the follow-through that
2 they've done something about it? I haven't seen
3 anything that says this was corrected by this
4 action. It was corrected on paper but still
5 implementation has not been coming forward.

6 So fire, the water, the contamination.
7 Our people, our health. There's no -- another --
8 usually a tie-in from issues with the Lab and issues
9 of the health impacts. I think they should both be
10 connected because once you can fingerprint the
11 source of the contaminants, they are the ones that
12 generate it, should be accountable for its cleanup.
13 And a cleanup budget was cut, but the ramp up of the
14 production to 80 pits -- that's insane. I think
15 that's crazy when you have only six and eight, and
16 now they're saying, "Oh, we can handle 20. Oh, we
17 can handle 30. Oh, we can handle 80." Money,
18 money, money to produce, but not to clean up, not to
19 demand that accountability.

20 So I thank you for being a Board that is
21 about accountability. Thank you. Good night.

22 CHAIRMAN SULLIVAN: Thank you.

23 The gentleman over here on the other side
24 of the room.

25 MR. MAGGIORE: Thank you. My name's

1 Antonio Maggiore. I am a county counselor in
2 Los Alamos. However, I'm not speaking here in my
3 official capacity. I want that to be crystal-clear.
4 As I've sat and listened to all of this and it's
5 our -- closer to the mic.

6 The one thing that really --

7 SPEAKER FROM THE FLOOR: Closer to the
8 mic. Speak into the mic so we can hear you.

9 MR. MAGGIORE: I am speaking into the mic.

10 The one thing that really becomes
11 crystal-clear here is any action that you guys
12 choose to take has to be properly and fully funded.
13 Safety, security, all of these things do not come on
14 the cheap, and I just encourage any decisions to be
15 made, that are made, that they be backed with full
16 and complete, sufficient funding. You can't build
17 safe facilities on the cheap. You can't do cleanup
18 on the cheap. And budgets seem to always
19 continually get cut or shortened or shrunk, and you
20 try to work under a continuing resolution, and
21 adequate funding is a must, not just for the lab but
22 for the safety of all of our surrounding
23 communities.

24 And as someone who represents Los Alamos,
25 being able to look my fellow citizens, my fellow

1 elected officials from the neighboring
2 communities -- being able to look them in the eye
3 and know that I can be as direct and forthright and
4 honest with them in saying, "We are doing what we
5 can at a local level," but that means nothing if the
6 backing and the support is not there at the federal
7 level. So whatever you do, fund it fully. Thank
8 you.

9 CHAIRMAN SULLIVAN: Thank you. All right.
10 Is there anyone else in the room who has not had an
11 opportunity to speak who would like to say -- get up
12 and address the Board?

13 All right. At this time, it's -- the
14 clock is 9:31 and we had allotted until 9:35, so we
15 do actually have a couple of extra minutes if
16 somebody wanted to step up again. Is there somebody
17 who wants to do that? I see Mr. Mello does.
18 Anybody else?

19 Mr. Mello, I'll give you four extra
20 minutes.

21 MR. MELLO: Thank you very much. I want
22 to pick up where I left off.

23 The problems of safety at Los Alamos are
24 not going to be resolved permanently or successfully
25 without addressing the excessive scale, complexity,

1 opacity, and confusion. These are what trips up
2 even the best managers in a situation. You could
3 say that Los Alamos plutonium programs are ill from
4 obesity-related diseases. It's not the fault of the
5 existing managers entirely. It's a genetic defect
6 that comes with the mission.

7 Now, we heard reasons why the PF-4 hazard
8 mitigation has been slow and they basically all were
9 related to other LANL mismanagement issues. We have
10 the WIPP problem, which was created by Los Alamos.

11 We have a Transuranic Waste Facility,
12 which was very long in coming and now has these
13 serious problems which Mr. Santos brought up.

14 We have the radioactive liquid waste
15 treatment facility, which is a saga that goes way
16 back into the 1990s where designs were pursued to
17 the 90 percent level and then stopped by DOE and
18 then redesigned again.

19 We have the radioactive laboratory utility
20 and office building. The budget for that is now
21 \$1.4 billion, way more in the cost of dollars than
22 the Golden Gate Bridge.

23 We've got the criticality problems which
24 continue which hold things back.

25 We have the original vault design of PF-4,

1 which there was a criticality calculation that was
2 an error. There was the earthquake analysis that
3 was used. Weston, I guess, I guess, was it?
4 Anyway, it was substandard by the standards of the
5 time and now it's easy to look back and say, "Oh,
6 well, that was inadequate then." It was inadequate
7 when it was first done.

8 We have the CMRR nuclear facility which
9 was a \$500 million waste of money and a decade. We
10 have the CMR facility. They promised you they would
11 be out of that by 2010. Then they promised by 2019.
12 And now if you look in the details of the
13 president's budget, it's pushed way out farther.
14 And I'm sorry, I'm not remembering the exact date
15 but it's way beyond 2021.

16 The plutonium storage facility was built
17 and torn down. There was a vault built. Then
18 when -- it was built for about \$20 million. The
19 upgrade was going to cost more than \$100 million.
20 So they eventually quietly bulldozed that.

21 So there's a high level of institutional
22 incompetence and the contractor is paid for this; in
23 fact, paid more for the mistakes. This is a hard
24 problem, and so there's -- and if you look at what
25 the actual product coming out of Los Alamos is and

1 divide it by the money going in, compared to the
2 Cold War, you've got, you know, a factor of 20 or so
3 times. Reporters do this, senior managers at other
4 facilities have joked about it. In fact, they say
5 don't divide by zero because you can't do that
6 operation.

7 CHAIRMAN SULLIVAN: Mr. Mello, we are out
8 of time.

9 MR. MELLO: I appreciate your patience.
10 Thank you very much, and I appreciate your
11 longstanding work to try to make this safe. Thank
12 you.

13 CHAIRMAN SULLIVAN: Okay. Thank you.
14 So at this time we will have closing
15 remarks of Board members. I will start with some
16 remarks for my own in my capacity as an individual
17 Board member and I'll turn to the other Board
18 members, and then I have administrative comments at
19 the end on behalf of the Board.

20 So we heard a lot of information tonight
21 about what is a complex problem involving the
22 Plutonium Facility. There's a lot of factors that
23 NNSA has to take into account in order to try to
24 manage the issues that were discussed here. And I
25 don't mean to imply that I could do a better job if

1 I was sitting in their shoes. Nevertheless, we are
2 talking about a facility that is almost 40 years old
3 and has an indefinite future life. There are some
4 systems that have deficiencies. Some systems have
5 parts that are obsolete. There was a previous plan
6 to design and build a replacement facility. That
7 fell apart. And the next plan to build any new
8 addition is several years away.

9 Now, they have problems disposing of
10 material in the building, and all of this occurs at
11 a time when the programmatic mission work is slated
12 to begin to increase significantly. So there is
13 concern, and it is because of that concern that I
14 came here tonight seeking answers to some questions,
15 and I was appreciative of the fact that NNSA and the
16 Laboratory management here for the contractor did
17 address the questions, and I also appreciated the
18 information provided by the public. And I will take
19 all that back with me as we try to plot a path
20 forward at the Defense Board.

21 So that concludes my remarks.

22 Mr. Hamilton, do you have any closing remarks?

23 MR. HAMILTON: Thank you, Mr. Chairman. I
24 don't have any additional remarks.

25 CHAIRMAN SULLIVAN: Mr. Santos?

1 MR. SANTOS: No additional remarks, Mr.
2 Chairman.

3 CHAIRMAN SULLIVAN: Ms. Connery?

4 MS. CONNERY: No additional remarks at
5 this time. Thank you.

6 CHAIRMAN SULLIVAN: Thank you. I'd like
7 to thank all the persons who were here, including
8 the public and the organizations who supported this
9 hearing. Our goal for the hearing was to gather
10 information regarding the National Nuclear Security
11 Administration strategy to ensure the hazard to the
12 public and workers posed by storage and processing
13 of special nuclear materials within the Plutonium
14 Facility is safely managed now and into the future.

15 Tonight we heard testimony from NNSA and
16 the Laboratory leadership team, as well as comments
17 from the public. The Board will consider the
18 information gathered this evening to inform any
19 actions that we may take regarding these issues.

20 Once again, I thank everyone for their
21 participation at this hearing. The record of this
22 hearing will remain open until July 7, 2017. So
23 members of the public who wish to submit further
24 comments may do so until then.

25 I'd like to reiterate that the Board

1 reserves its right to further schedule and regulate
2 the course of this public hearing to recess,
3 reconvene, postpone, or adjourn this public hearing,
4 or to otherwise exercise its authority under the
5 Atomic Energy Act of 1954 as amended.

6 This concludes the public hearing of the
7 Defense Nuclear Facility Safety Board, and we are
8 adjourned. Thank you.

9 (The hearing concluded at 9:39 p.m.)
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2 COUNTY OF SANTA FE

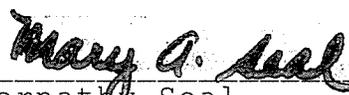
3 REPORTER'S CERTIFICATE

4 I, STEPHANIE SLONE, New Mexico Certified
5 Shorthand Reporter, do hereby certify that I did
6 report in stenographic shorthand the proceedings set
7 forth herein.

8 I, MARY ABERNATHY SEAL, do hereby certify
9 that the foregoing is a true and correct
10 transcription of said proceedings to the best of my
11 ability.

12 I further certify that I am neither
13 employed by nor related to any of the parties or
14 entities in this matter and that I have no interest
15 whatsoever in the final disposition of this
16 proceeding in any court.

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